1. The Foundation.

- 1.1. **Short Name.** This organization shall be called the Open Mobility Foundation (or in this document, the "Foundation").
- 1.2. **Description and Scope.** The Open Mobility Foundation is a not-for-profit organization that sponsors, develops and promotes open source software projects, standards activities, and related software and technology programs associated with urban mobility and transportation, that conform to the "Open Mobility Design Principles" attached as **APPENDIX A**. Because of the central role of municipalities in establishing and coordinating urban transportation policy, The Foundation uses a tiered governance structure, in which scope and strategy are directed by cities, while technical implementation is developed and managed by all stakeholders including private and commercial entities.
- 1.3. **These Bylaws.** The purpose of this document is to establish operating and procedural rules for the Foundation, its governance and its technical activities, and to specify the scope of its operations.
- 1.4. **Legal Name and Establishment.** The Foundation is established as a distinct series entity hosted by the OASIS Open Development Foundation, LLC, a Delaware series limited liability company (the "Host LLC"), under the Charter and Series Agreement attached as **APPENDIX B** ("Series Agreement"). The full legal name of the Foundation is: OASIS Open Development Foundation, LLC, Open Mobility Foundation Series. The role of the Host LLC is to provide certain administrative functions as provided in the Operating Rules published by the Host LLC at [URL] (the "Host LLC Operating Rules"), to assist the Foundation in maintaining its non-profit status and compliance with accounting and legal requirements, and to provide other services if requested by the Foundation's Board of Directors.

2. Membership and Dues.

- 2.1. **Membership.** The "<u>Members</u>" of the Foundation are entities who join by following the process described in this Section 2. Only entities and organizations may be Members. Individuals may participate as Contributors (as defined in Section 2.4) and may join specific Foundation activities as provided below, but are not eligible to be Members.
- 2.2. **Classes of Members.** Foundation Members shall be either Public Members or Non-Public Members. A "<u>Public Member</u>" is a government entity that manages traffic on the public right of way for a particular jurisdiction. A "<u>Non-Public Member</u>" is a Member which does not quality as a Public Member.
- 2.3. **Joining as a Member; Member Dues**. Entities become Members of the Foundation by taking each of the following steps: (a) Submitting a written application with a short description of their status, size, areas of interest and contact parties, and agreeing to be bound by these Bylaws, on a form or document specified by the Executive Director; and (b) paying the dues (if any) applicable to their class of membership ("<u>Dues</u>") as provided below. Public Members are not assessed Dues. The initial amounts of required Dues for Non-Public

- 42 Members are attached as **APPENDIX C**. The Dues for classes of Member are set from time to
- 43 time by the Foundation's Board of Directors after consultation with all stakeholders, and may
- 44 vary by size or nature of participant. Dues when paid entitle a Member to participate as a
- 45 Member for one year from the date of payment, and are nonrefundable. Members cease to be
- 46 Members when they either cease paying Dues, withdraw (on a form or document specified by
- 47 the Executive Director), or are terminated as provided in Section 7.
- 48 2.4. **Contributors and Contributions.** "Contributors" in the Foundation are individual stakeholders and interested parties who make Contributions to the work of the Foundation.
 - A Contributor may, but need not, be affiliated with a Member. Persons become Contributors
- by taking each of the following steps: (a) Registering their interest in participating in the
- 52 Foundation with the Executive Director (who may provide an online form for doing so);
- 53 (b) providing a designated e-mail address and GitHub handle (username) that will identify them
- 54 for participation purposes; (c) agreeing to be bound by these Bylaws and the Code of Conduct
- 55 (as defined in Section 11); and (d) signing and complying with the requirements of a
- 56 Contributor License Agreement ("CLA") as described in Section 6. Contributors retain their
- 57 status as Contributors until either they terminate their Individual CLA as provided in Section 6,
- or are terminated as provided in Section 7.

3. Governance.

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The Foundation is governed by its Board of Directors, Technology Council and Staff, and conducts its collaborative development work in Working Groups and Committees, as provided below. The word "panel" when used herein refers to one or more of the Board, Council, Working Groups or Committees, as appropriate.

- 3.1. **Board of Directors.** The Foundation's Board of Directors (or "Board") is its principal governing body. The Board conducts the business normally performed by the board of directors of a nonprofit organization. Among other things, subject to these Bylaws and the Host LLC Operating Rules, the Board:
 - approves and amends Working Group Charters and Committee Charters;
 - may initiate and close Working Groups and Committees;
 - may establish liaisons with external organizations, and adopt procedures for their administration, in a manner that conforms to the requirements of these Bylaws;
 - may approve or withhold approval of proposed Foundation Deliverables (see Section 5.4), the Architecture (see Section 3.2.2), and any other official report, position or work product issued by any Working Group or Foundation Committee;
 - monitors and ensures the application of the Open Mobility Design Principles to the deliverables of the Foundation;
 - supervises the Executive Director;
 - approves the annual Foundation Budget;

- reviews and in consultation with the Host LLC adopts and monitors appropriate data privacy and security practices, including document retention and destruction practices, all of which shall conform to the Host LLC Operating Rules and the applicable requirements of law; and
 - oversees the Foundation's financial and operating performance.

The Board shall conduct its business and decision-making as provided in Section 3.3. The Executive Director shall have the right to attend and speak at all meetings (subject to exclusion in appropriate cases for oversight of the Executive Director). The Board should generally conduct open meetings (as provided in the Code of Conduct) and shall maintain records of its actions that are open to all Members, but in each case subject to exclusion in appropriate cases for legal, procurement, human resources or other appropriate non-technical topics requiring confidentiality.

The Board shall elect a chair from among its members, who shall serve for a term of one-year so long as she remains a Board member. The Board may re-elect or remove its chair as it chooses.

3.1.1. Board Membership, Eligibility. The Board initially shall be composed of thirteen members, selected as provided below, and may be expanded as provided below. Every member of the Board of Directors must be, and remain during their term, an employee of a Public Member of the Foundation. Board members shall be elected or appointed to two-year terms, except as provided below for the initial members, so that the Board member terms overlap for continuity. There shall be no non-voting members of the Board.

Members of the Board must be nominated for the Board by the Public Member who employs them. Once a Board member is seated, the Public Member who employs them may change its nominee at any time; the individual representative will not retain her Board appointment if she ceases to be affiliated with the Member they represent. later-

3.1.2. Board Vacancies.

Filling an interim vacancy in an unexpired Board term: Resignation by a Board member from that person's employment by a Public Member entitles that Member to name a replacement Board member from among eligible employees for the remainder of the unserved term. Failure to do so within 30 days, or the departure or termination of the Public Member from the Foundation, creates a vacancy, which shall be filled by the Board of Directors from among nominees solicited from eligible Public Members for the remainder of the unserved term.

Filling Board seats when newly created or at the end of a term: Board seats that are newly created, or are vacated at the end of a director's scheduled term, shall be filled by a short election announced and administered by the Executive Director (a "Regular Election"), in which each Public Member votes from among nominees solicited from eligible Public Members. The Board reserves the right to create Board member classes to establish participatory or geographic diversity, by a Board resolution adopted and announced prior to the announcement of any Board election to which it applies.

121 122 123 124 125 126	3.1.3. Board Expansion. The Board always shall have an odd number of seats. The Board may elect to increase the size of the Board at the following times: (a) once, at any time within 90 days of the initial Board meeting, by an even number of newly created seats; and (b) on each anniversary of the initial Board meeting, by an even number of newly created seats, so long as the number of Public Members has increased by at least 20 percent since the last Regular Election of Board members. The maximum size of the Board shall be 15 members.
127	3.1.4. Initial Board of Directors:
128	Rob Spillar nominated by the City of Austin, TX (two-year term)
129	Seleta Reynolds nominated by the City of Los Angeles, CA (two-year term)
130	Jeff O'Brien nominated by the City of Louisville, KY (two-year term)
131	Julian Guevara nominated by the City of Miami, FL (two-year term)
132	Robin Hutcheson nominated by the City of Minneapolis, MN (two-year term)
133	Rodney Stiles nominated by the City of New York, NY (two-year term)
134	Noah Siegel nominated by the City of Portland, OR (one-year term)
135	Michael Carroll nominated by the City of Philadelphia, PA (one-year term)
136	Rames Madou nominated by the City of San Jose, CA (one-year term)
137	Francie Stefan nominated by the City of Santa Monica, CA (one-year term)
138	Sam Zimbabwe nominated by the City of Seattle, WA (one-year term)
139	Tom Maguire nominated by the City of San Francisco, CA (one-year term)
140	Jeff Marootian nominated by the City of Washington, DC (one-year term)
141	3.2. Technology Council
142 143	The Foundation's Technology Council (or "Council") is its principal technical review body. Subject to these Bylaws and the Host LLC Operating Rules, the Council:
144 145	 Comments on each proposed Working Group Charter prior to its approval by the Board.
146 147	 Drafts, and then may recommend for approval to the Board, the Foundation Architectural Landscape Statement (as defined in Section 3.2.2).
148 149	 Reviews and revises the Architectural Landscape Statement as needed, at least annually.
150 151 152	 Comments on and makes recommendations regarding approval for each Working Group Approved Deliverable, prior to its review by the Board of Directors as provided in Section 5.4.
153 154	The Council shall conduct its business and decision-making as provided in Section 3.3. The Executive Director shall have the right to attend and speak at all meetings of the Council.

The Council must conduct open meetings (as provided in the Code of Conduct) and shall maintain records of its actions that are open to all Members.

The Council shall elect a chair from among its members, who shall serve for a term of one-year so long as she remains a Council member. The Council may re-elect or remove its chair as it chooses.

3.2.1. Council Membership, Eligibility.

The Technology Council initially shall be composed of up to six members appointed by resolution of the Board of Directors, from among the nominees proposed by eligible Members, at any time within 90 days of the initial Board meeting. Each member of the Technology Council must be, and remain during their term, an employee or Appointed Representative (as defined in Section 3.6) of a Member of the Foundation, with at least two-thirds of the members representing Non-Public Members of the Foundation. The initial council members shall be appointed to one-year terms.

A vacancy on the Council is created when a Council member resigns or is terminated from the Council, or resigns or is terminated from their representation of a Member, or the Member they represent departs or is terminated from the Foundation. That vacancy shall be filled by the Board of Directors from among the nominees of eligible Members for the remainder of the unserved term.

After the initial Council members, Council seats that are newly created, or are vacated at the end of a Council member's term, shall be filled as follows. For seats held by employees or Appointed Representatives of Public Members, the Board of Directors will appoint members by resolution. For seats held by employees or Appointed Representatives of Non-Public Members, members will be chosen by a short election, announced and conducted by the Executive Director, in which each Non-Public Member votes. The Board reserves the right to increase the size of the Technology Council or amend the procedure for selecting Council members, by a simple Board resolution adopted and announced prior to the announcement of any Technology Council election to which it applies.

- 3.2.2. Architectural Landscape Statement. The Technology Council shall review and recommend to the Board an initial and successive Architectural Landscape Statements (or "Architecture") for the Foundation that describes:
 - the anticipated relationship of various Foundation deliverables and Working Groups (and may include a model of the roles and functions supported by the Foundation's deliverables),
 - a list of additional projects under consideration, including any dependencies or other contingent considerations, and
 - proposed or anticipated relationships between the output of the Foundation and other existing technologies, specifications and other organizations.
- The Architecture does not constitute a Foundation Deliverable, in the sense of Section 5.4. As such, it is necessarily descriptive rather than normative. The Foundation will rely on specific Approved Deliverables to establish implementation and conformance guidance. However, the

Board may elect to use language from the Architecture as part of the Charter of a Working Group, or in specifying the requirements for an Approved Deliverable.

- 3.3. **Decision-making, Notifications and Voting.** The Board of Directors and the Technology Council each shall meet periodically (which may be by telephonic bridge) on a schedule it sets from time to time. The Executive Director (or a Staff designee) is responsible for issuing all notifications of those meetings and recording votes and decisions of those panels. Decisions of those panels are reached by a majority of the panel's then-seated individual members, at a meeting or in a process that conforms to the following requirements (except Major Decisions, as separately provided below): Either
 - (i) at an in-person meeting after at least 30 days prior written notice to all individual members; or
 - (ii) at a telephonic meeting after at least 7 days prior written notice to all individual members (but this requirement only applies to the notification of the first meeting of automatically recurring teleconference meetings); or
 - (iii) by an electronic vote circulated to all individual members by the Executive Director (or her Staff designee) in a clear and unambiguous ballot with only "yes" and "no" options, and the voting must remain open for no less than 7 days; or
 - (iv) in the case of the Board of Directors, by a unanimous written consent signed by all then-seated Board members.

In cases where these Bylaws do not specify otherwise, meetings of the Board of Directors and Technology Council shall be conducted according to Roberts Rules of Order, Newly Revised. Requirements of written notice in these rules shall be satisfied by email messages transmitted to the email address provided in the Foundation's records for the recipient.

- 3.4. **Major Decisions (Board only).** The actions listed below (each a "<u>Major Decision</u>") require a special approval of the Board of Directors in which (i) a supermajority of at least 75% of the then-seated members of the Board vote in favor of the action, after (ii) written notice of the proposed action, in reasonable detail, is posted to the Members of the Foundation for consultative purposes at least 14 days prior to the Board note. The following actions are Major Decisions requiring that supermajority process: (a) amendment of these Bylaws other than its Exhibits; (b) amendments of Appendices A, F, G, H, I, J or K of these Bylaws; (c) actions to terminate a Working Group prior to the sunset date (if any) stated in its Charter; (d) matters for which a Major Decision vote explicitly is required in these Bylaws, and (e) actions to terminate, wind up or make changes to the corporate structure or ownership of the Foundation.
- 3.5. **Foundation Staff and Budget.** The Foundation may engage individuals ("<u>Staff</u>") to conduct specific tasks for the Foundation consistent with these Bylaws, its approved Budget, and the Host LLC Operating Rules.
- 3.5.1. Executive Director. The Foundation shall have an Executive Director whose responsibilities shall include organizing meetings, organizing voting, identifying new Working Groups, tracking Technology Council, Working Group and Committee progress, those duties set forth in the Series Agreement, proposing an annual Budget, supervising the Staff, and such other responsibilities as may be approved by the Board. The Board may terminate the

- Executive Director and select a new Executive Director from time to time, subject to the Host LLC Operating Rules.
 - 3.5.2. Initial Executive Director. James Bryce Clark
 - 3.5.3. *Treasurer*. The Foundation shall have a Treasurer whose responsibilities are set forth in the Series Agreement and will include supervising the management of the financial and accounting matters of the Foundation, subject to the Host LLC Operating Rules. At the option of the Board, the Treasurer may be an uncompensated position. The Executive Director shall serve as Treasurer at any time when another person is not appointed to that role. The Board may terminate the Treasurer and select a new Treasurer from time to time, subject to the Host LLC Operating Rules.
 - 3.5.4. Initial Treasurer.

- 3.5.5. Foundation Staff. The Executive Director may create additional Staff positions, subject to consultation with the Board and to the extent reflected in the Budget, and shall hire, fire and supervise all such Staff. All Foundation Staff shall (a) be engaged under appropriate contractual arrangements approved by the Host LLC, (b) during their service as Staff represent the Foundation, and not represent other employers or stakeholders within the Foundation, and (c) register as Contributors and agree to the Individual CLA.
- 3.5.6. Foundation Budget and Funds. The Foundation's annual budget ("Budget"), including the Dues amounts that will apply for the period, shall be proposed to the Board of Directors by the Executive Director, in consultation with the Host LLC and the Treasurer, no less than 60 days prior to the first day of the Foundation fiscal year to which it applies. The assets and liabilities of the Foundation shall be administered in the manner described in the Host LLC Operating Rules, and subject to the limitations set forth therein, including the maintenance of appropriate non-profit status. The Budget shall explicitly identify and segregate expenses for the core operations of the Foundation ("Core Expenses") from those that support the remainder of the Foundation's programs, according to the following definition: Core Expenses shall be the direct costs of Staff salaries and compensation.

Funds for the administration of the Foundation may be derived from (a) Dues from Foundation Members; (b) properly-approved program activities of the Foundation that generate revenue; and (c) donations of cash or in-kind services from Foundation Members or non-members ("Donations"), provided that they are (i) appropriate in nature, legality and source for the purposes of the Foundation, (ii) valued and accounted for at a value agreed by the Host LLC, and (iii) explicitly accepted by a resolution of the Board of Directors.

Funds generated from Dues or Donations that are paid by organizations, entities or individuals that either are

- (x) parties providing transportation, mobility or related services of the kinds that may be regulated by the Public Members ("Regulated Mobility Entities"), or
- 273 (y) their affiliates, or
- 274 (z) those service providers to Regulated Mobility Entities if any who serve as the representatives of those entities within the Foundation,

may not be used to pay Core Expenses, and must be segregated as distinct funds in the Budget and the administration thereof.

- 3.6 **Appointed Representatives of Foundation Members.** A Foundation Member may appoint one or more non-employee Contributors to represent and make contributions on behalf of that entity in Working Groups, Foundation Committees and/or the Technology Council, by making that designation in writing to the Executive Director. Those non-employee representatives (the "Appointed Representative" of that Member) shall:
 - serve at the pleasure of that Member,

- be named in a signed Entity CLA for that Member, so that they are authorized to make Contributions on behalf of that Member, and
- appear by name on the roster of each Foundation panel on which they serve, as representing the Member that appointed them, but also with the name of their own employer for information.
- 3.7 **Concentrations of Members on the Board of Directors.** In order to ensure diversity of stakeholders, no more than one member of the Board of Directors from the same or overlapping jurisdictions may be seated or serve at the same time.
- 3.8 Concentrations of Members on the Technical Council. In order to ensure diversity of stakeholders, no Member may seat more than one of its representatives on the Technical Council (or another panel to which this rule applies), whether that individual member is an employee or an Appointed Representative. No employer or consultancy who supplies Appointed Representatives to Members may have more than one of its employees or contractors seated on the Technical Council (or another panel to which this rule applies), regardless of which Member or Members they represent.

4. Working Groups and Committees.

The technical work of the Foundation shall be conducted in Working Groups, which shall be composed of Contributors. Policy issues and work shall be conducted in Committees, which shall be composed of individual representatives appointed by Members.

4.1 Working Groups.

Each Working Group (or "WG") is established by a WG Charter that must be approved by the Board of Directors. All members of a Working Group must be Contributors. The size of a WG is unlimited unless otherwise specified in its WG Charter. Working Groups shall have no nonvoting members. Each Working Group shall conduct its business and decision-making as provided in Section 4.3 below.

4.1.1 *WG Charters.* Any initial WG Charters are attached as **APPENDIX D**. A new WG Charter may be proposed by any Member, but the normal practice is for new WGs to be proposed by the Technology Council and approved as part of the review of the Architecture. The Board of Directors may elect to delegate preparatory work to a limited-life Committee to study the need for a new WG and draft its Charter. Subsequently the Board of Directors may amend the Charter of an existing WG to incorporate new requirements or other changes necessitated by revisions to the Architecture. The Board may elect to combine Working Groups

by approving a combined single Charter, or to divide the work of a WG by allocating its scope, deliverables and repositories among multiple revised Charters.

Each WG Charter shall be approved by the Board based on a template provided in Appendix D that specifies:

- The purpose, scope, deliverables, and expected duration of the WG. Any constraints on the scope and deliverables statements in the Charter are binding on the WG, which may not issue proposed work that varies from those constraints, and WG members may rely on those limitations.
- A set of roles within the WG which the WGSC should fill from Contributors who have volunteered to participate in the WG. The most important roles are those associated with review and approval of contributions. The initial list of roles will depend on the way in which the work of the WG is organized into sub-projects and repositories. Thereafter the WGSC may revise the set of roles and appoint, replace and revise the team as necessary to accommodate WG activities.
- The organization of the WGSC and its initial membership.

- Specific requirements for Contributors to the WG. If not otherwise specified, any Contributor may join a WG.
- The review policy for Deliverables from the WG. By default, the methodology described in Section 5 will be used. However, for some kinds of Deliverables, especially software which is developed according to Continuous Integration practices, the review processes and timetables described in that section may be inappropriate. In such cases the WG Charter may specify an alternative model, subject to the limitations noted in Section 5.
- The licensing model for the WG. The default required licensing for work of each WG, to be altered by the Board only in exceptional circumstances, is the Apache v2.0 License.
- 4.1.2. WG Steering Committee. Each WG is administered by a WG Steering Committee ("WGSC") composed of five Contributors to the WG subject to the eligibility rules in this section. The WGSC is responsible for assigning maintainer and reviewer roles to Contributors of the WG, and determining the status of Deliverables.

All WGSC members must be, and remain during their term, an employee or representative of a Member of the Foundation, must be nominated by the Member who employs or engages them, and serve subject to the consent of that Member. WGSC members shall be elected or appointed to one-year terms. The initial WGSC members are designated in the WG's initial Charter, and thereafter shall be elected each year by all those WG Contributors who either are employed by Foundation Members or are Appointed Representatives of Foundation Members (as defined above).

Resignation or termination of a WGSC member from that person's representation of a Member, or the departure or termination of that Member from the Foundation, or her individual resignation or termination from the Council, creates a WGSC vacancy, which shall be filled by the Board of Directors from among the nominees of eligible Members for the remainder of the unserved term.

Each WGSC shall elect one or two chairs from among its members, who serve at the pleasure of the WGSC members. The Charter of a WG may stipulate that at least one of the chairs represents a Public Member. The chairs of the various WGSCs shall coordinate their activities as they see fit, and periodically report progress to the Technology Council.

- 4.1.3. WG Deliverables. Deliverables from a WG are developed by its Contributors, and:
- May be proposed policies, designs, specifications, code, APIs, regulations or otherwise.
 - Constitute recommendations to the Board: WGs are not empowered to speak for or approve work for the Foundation.
 - Must be within the Scope described in the WG's Charter.

4.2 Foundation Committees.

Each Foundation Committee (or "<u>Committee</u>") is established by a Committee Charter that must be approved by the Board of Directors. All members of a Committee must be Contributors. The size of a Committee is unlimited unless otherwise specified in its Committee Charter. Committees may have nonvoting members if their Charter so provides, but such persons also must be Contributors. Each Committee shall conduct its business and decision-making as provided in Section 4.3 below.

4.2.1 Committee Charters. Any initial Committee Charters are attached as **APPENDIX E.** A new Committee Charter may be proposed by any Member, but the normal practice is for the Board to initiate any new proposed Committees. The Board of Directors may elect to delegate preparatory work to a limited-life Committee to study the need for a new Committee and draft its Charter. The Board may elect to combine Committees by approving a combined single Charter, or to divide the work of a Committee by allocating its scope, deliverables and repositories among multiple revised Charters.

Each Committee Charter shall be approved by the Board based on a template provided in Appendix E that specifies:

- The purpose, scope, deliverables, and expected duration of the Committee. In most
 cases the Charter will specify that patented or patentable work product should be
 excluded from the permitted output of a Committee. Any constraints on the scope and
 deliverables statements in the Charter are binding on the Committee, which may not
 issue proposed work that varies from those constraints, and Committee members may
 rely on those limitations.
- The initial chair or chairs of the Committee.
- The methodology for documentation of Committee work, and those roles (such as a repository team) proposed for the Committee. Thereafter the Committee may appoint, replace and revise those roles or team as necessary to accommodate Committee activities.
 - The organization of the Committee and its initial membership.

- The licensing model for the Committee. The default required licensing for work of each Committee, to be altered by the Board only in exceptional circumstances, is the Creative Commons CC-BY v4.0 License.
- 4.2.2. *Committee Chairs*. Each Committee is administered by its chair or chairs. The Committee is responsible for assigning maintainer and reviewer roles to Contributors of the Committee, and the chair or chairs supervise those roles.

All Committee chairs must be, and remain during their term, an employee or representative of a Member of the Foundation, and serve subject to the consent of the Member who employs or engages them. Committee Chairs shall be appointed and removed by the Board of Directors. The initial Committee chairs may be designated in the initial Charter.

Resignation or termination of a Committee chair from the Committee or the Foundation creates a chair vacancy, which shall be filled by the Board of Directors.

- 4.2.3. *Committee Deliverables*. Deliverables from a Committee are developed by its members, and:
 - May be proposed policies, designs, regulations or otherwise.
 - Constitute recommendations to the Board: Committees are not empowered to speak for or approve work for the Foundation.
 - Must be within the Scope described in the Committee's Charter.
- Shall be subject to a member comment and review period (or, if its charter specifies, a public review) in advance of the Committee's final vote to recommend.

4.3. Consensus, Voting and Approval.

Each Working Group Steering Committee and Foundation Committee may elect to meet periodically (which may be by telephonic bridge) on a schedule it sets from time to time, or work asynchronously without real-time meetings, as it chooses, except to the extent its Charter requires otherwise. The Working Group Steering Committee chairs and Foundation Committee chairs (respectively) are responsible for issuing all notifications of those meetings and votes to their members (including WG Contributors in the case of a WGSC) and the Foundation Staff, and recording votes and decisions of those panels. Those notices, votes and decisions may be required to be conducted on tools designated by the Executive Director.

Work products and deliverables of a Working Group or Foundation Committee, and drafts thereof, must be circulated or published with a status classification as provided in Section 5.

Each Working Group, Working Group Steering Committee and Committee shall endeavor to make all decisions by consensus. Whether consensus has been reached shall be determined by the WGSC for a Working Group, by the chair(s) for a WGSC, and by the chair(s) for a Foundation Committee. Working Groups are expected to work asynchronously in most cases, and operate by consensus and the exchange and disposition of repository pull requests and comments. In the case of WGSCs or Foundation Committees, where consensus cannot be reached with respect to a particular decision, a formal vote may be necessary, so the WGSC or

- Committee will make that decision by a majority of the panel's then-seated individual members, at a meeting or in a process that conforms to the following requirements: Either
- 434 (i) at an in-person meeting after at least 30 days prior written notice of the meeting to all individual members; or
- 436 (ii) at a telephonic meeting after at least 7 days prior written notice of the meeting to all individual members (but this requirement only applies to the notification of the first meeting of automatically recurring teleconference meetings); or
 - (iii) by an electronic vote circulated to all individual members (which may be required to be conducted on tools designated by the Executive Director) in a clear and unambiguous ballot with only "yes" and "no" options, and the voting must remain open for no less than 7 days.

Notices of WGSC meetings, and votes or decisions to approve a Working Group deliverable, shall be circulated to the Working Group members (Contributors) at the same time they are circulated to the WGSC members. Requirements of written notice in these rules shall be satisfied by email messages transmitted to the email address provided in the Foundation's records for the recipient. WGSCs, Working Groups and Committees must conduct open meetings (as provided in the Code of Conduct) and shall maintain records of their actions that are open to all Members.

- 4.4 **Appointed Representatives; Concentrations of Members.** A Foundation Member may appoint one or more non-employee Appointed Representatives to represent and make Contributions on behalf of that entity in a Working Group or Foundation Committee, in the same manner provided in Section 3.6. The concentration limitations of Section 3.7 also shall apply to the membership of each WGSC and each Foundation Committee.
- 5. Progression and Status of Deliverables; Liability.

- 5.1. Working Draft; Document; Deliverable. Any participant in a Working Group or Foundation Committee may submit a proposed initial draft document on a topic conforming to the panel's Charter as a candidate Draft Deliverable of that Working Group. The WGSC chair(s) or Committee chair(s) will designate each submission as a "Working Draft" document. "Document" as used here includes any versions of a document, statement or communication made for the purpose of creating, commenting on, revising, updating, modifying, or adding to any work product that is to be considered by a Working Group or Foundation Committee. "Deliverable" as used in these Bylaws means any output from the Foundation or one of its panels, including Working Drafts, Draft Deliverables, Working Group Approved Deliverables, Committee Approved Deliverables and Foundation Deliverables.
- 5.2. **Draft Deliverable.** Each Working Draft document of a Working Group or Foundation Committee must be approved by the Working Group or Foundation Committee in order to become a "<u>Draft Deliverable</u>." Once the Working Group or Foundation Committee approves a document as a Draft Deliverable, the Draft Deliverable becomes the basis for all forward work on that deliverable.
- 5.3. **Working Group Approved or Committee Approved.** Once a Working Group or Foundation Committee believes it has achieved the objectives for a Draft Deliverable and that it

conforms to the requirements of its Charter, it should approve the Draft Deliverable, thereby conferring "Working Group Approved" or "Committee Approved" status on it. The WGSC chair(s) or Committee chair(s) must notify all such approvals to the Executive Director.

5.4. **Foundation Approval.** The Executive Director or a designee will present each Working Group Approved Draft Deliverable to the Technology Council for its review and recommendation, at least 75 days prior to the desired date of Board approval. Upon the earlier of (a) delivery of the Technology Council's report on that proposal to the Board, or (b) 60 days after its presentation to the Technology Council, the Executive Director or her designee will present that Approved Draft Deliverable to the Board of Directors, along with any report from the Technology Council, for approve by the Board.

The Executive Director or a designee will present each Committee Approved Draft Deliverable to the Board of Directors, at least 30 days prior to the desired date of Board approval, for approval by the Board.

Upon such approval by the Board, that Draft Deliverable will be designated a "Foundation Deliverable," and deemed suitable for widespread use.

- 5.5. **Publication and Submission.** Upon the designation of a deliverable as a Foundation Deliverable, the Executive Director will publish the Foundation Deliverable in a manner provided by Foundation policies or otherwise agreed upon by the Board of Directors. Unless the Board specifies otherwise in its approval, Foundation Deliverables will be freely available to the public. Any publication of a Foundation Deliverable must include the licensing terms under which the Foundation Deliverable and/or ancillary materials (such as source code) are being made available, as specified in the applicable Charter(s).
- 5.6 **Alternative Approaches.** As noted in Section 4.1.1, the charter of a WG may prescribe an alternative model for the progression of Deliverables which may be better suited to the kind of Deliverables for which the WG is responsible, provided that:
- (a) the Board may approve a WG charter amendment that permits the iteration and release of incremental code and changes, so long as they are not Major Packages (as defined below), by eliminating or shortening the steps described in Sections 5.2 and 5.4, and may shorten the approval times applicable to Section 5.3, so long as the Board is contemporaneously notified of each such release and retains the right to withdraw it;
- (b) the Board may approve a WG charter amendment that shortens time for, but may not eliminate, the steps described in Section 5.4, for any WG deliverable (a "Major Package") that constitutes or contains (i) additions, deletions or significant modifications of functional features, or (ii) testing or conformance criteria, or (iii) executable packages, data structures or documentation intended for widespread production use; and
 - (c) Section 5.5 may not be waived or modified.
- 5.7 **Liability for Deliverables.** Each Deliverable of any kind published, issued or approved by the Foundation or any of its panels must conform to a template provided by the Foundation, which includes a clear and conspicuous statement of (a) its licensure and (b) the following text (or equivalent disclaimer language approved by the Executive Director):

All Open Mobility Foundation deliverables are provided "AS IS", without warranty of any kind, express or implied, and OMF, as well as all of its Members and Contributors, expressly disclaim any warranty of merchantability, fitness for a particular or intended purpose, accuracy, completeness, non-infringement of third party rights, or any other warranty.

In no event shall OMF or any of its officers, directors, agents or Members be liable to any other person or entity for any loss of profits, loss of use, direct, indirect, incidental, consequential, punitive, or special damages, whether under contract, tort, warranty, or otherwise, arising in any way out of this Policy, whether or not such party had advance notice of the possibility of such damages. Limitations to the liability of OMF Contributors as Contributors are set forth in their Contributor License Agreements.

In addition, except for grossly negligent or intentionally fraudulent acts, OMF and its officers, directors, agents, Members and Contributors (and their respective representatives) shall not be liable to any other person or entity for any loss of profits, loss of use, direct, indirect, incidental, consequential, punitive, or special damages, whether under contract, tort, warranty, or otherwise, arising in any way out of this Policy, whether or not such party had advance notice of the possibility of such damages.

OMF assumes no responsibility to compile, confirm, update or make public any assertions of intellectual property rights or claims that might be infringed by an implementation of an OMF Deliverable.

6. Contributions and Licensing

- 6.1. **Contributions.** "Contribution" means any original work of authorship, including any modifications or additions to an existing work, that a Contributor intentionally submits to the Foundation for use, or for potential inclusion in a Draft Deliverable or Foundation Deliverable. For the purposes of this definition, "submit" means any form of electronic, oral, or written communication for the purpose of discussing and improving the work in question.
- 6.2. **Individual CLAs.** The Board shall approve and maintain one or more Individual Contribution License Agreement ("<u>Individual CLA</u>") forms, initially in the form attached as **APPENDIX F**, which all Contributors are required to sign. The Board of Directors may amend the form of Individual CLA, and develop additional specific forms to reflect the requirements of particular legal jurisdictions. Each Individual CLA shall provide at a minimum for agreement by the Contributor to:
 - Make all Contributions to Foundation activities chartered by an approved Charter under the license terms set by that Charter. (Typically those terms will be Apache 2.0 for code and specifications created by Working Groups, and CC-BY 4.0 for documents and policies created by Foundation Committees.)
 - Affirm that the Contributor is the exclusive copyright owner of her Contributions, or that the Contributions are in the Public Domain, or that the Contributor has sufficient legal rights and copyright from its copyright owners to make the Contribution under the terms of these Bylaws and the relevant Charter(s). In the latter case the Contributor also must agree to disclose publicly in writing to the

- Foundation, via notice to the Executive Director, the identities of all such known copyright owners in the Contribution (such as an employer).
 - Agree not to assert any patent claims against conformant implementations of Foundation Deliverables approved during the Contributor's participation.
 - 6.3. **Entity CLAs.** The Board shall approve and maintain one or more Entity Contribution License Agreement ("<u>Entity CLA</u>") forms initially in the form attached as **APPENDIX G**, which companies, agencies, and other entities may be required to sign if they make Contributions of the entity's intellectual property through an Appointed Representative. The Board of Directors may amend the form of Entity CLA, and develop additional specific forms to reflect the requirements of particular legal jurisdictions. Each Entity CLA shall provide at a minimum for agreement by the entity signing it to:
 - Make (or consent to the making of) all Contributions to Foundation activities chartered by an approved Charter, by its named representatives, under the license terms set by that Charter.
 - Affirm that the entity is the exclusive copyright owner of the Contribution or has sufficient legal rights and copyright from its copyright owners to make or consent to the making of the Contribution under the terms of these Bylaws and the relevant Charter(s).
 - Agree not to assert any patent claims against conformant implementations of Foundation Deliverables approved during the entity's participation.
 - 6.4 **CLA Maintenance.** A permanent record of the agreement by each Contributor to the Individual CLA and each entity to an Entity CLA shall be maintained and publicly posted by the Executive Director. Modifications by the Board of the form of Individual CLA or Entity CLA shall have no effect on previously executed versions.

7. Withdrawal and Termination.

- 7.1. **Foundation Term and Termination.** The term of this agreement is as provided in the Host LLC Operating Rules. Upon a Major Decision vote of the Board of Directors, the Foundation shall terminate as of the effective date designated in that vote. The Executive Director will coordinate with the Host LLC to facilitate any such termination.
- 7.2. **Withdrawal.** A Member, Board member, Technology Council member, Working Group member or Committee member may withdraw from that respective post at any time by notifying the Executive Director in writing, who shall notify all participants as appropriate; and that withdrawal is effective upon receipt of the notice, subject to the other provisions of these Bylaws.
- 7.3. **Termination**. Upon a Major Decision vote of the Board of Directors (calculated without the vote of any affected Board member), a Member, Board member, Technology Council member, Working Group member or Committee member may be terminated from the Foundation or that panel or both, after 10 days written advance notice to the person affected and to the Host LLC, for good cause shown (which may be a violation of the Foundation Code of Conduct) and after Board consultation with legal counsel.

- 7.4. **Effect of Withdrawal or Termination.** Upon a Member, Board member, Technology Council member, Working Group member or Committee member withdrawing or being terminated as provided above:
 - (a) such party shall have no further right to vote or participate in the panel(s) from which she is removed.
 - (b) all existing commitments and obligations (including CLA obligations) with respect to the Foundation or its relevant panels, up to the effective date of withdrawal or termination will remain in effect, but no new obligations will be incurred.

8. Use of Name and Marks.

- 8.1. The Foundation may not use any Member's logo, trademark or service mark on any Foundation material, or otherwise indicate that Member's endorsement, without that party's express prior written authorization. Truthful identification of participants, Contributors and contributions from a Member are permitted, and do not imply endorsement.
- 8.2. The Foundation must identify itself in written materials, descriptions and legal documents consistent with the requirements of these rules, the Series Agreement and the Host LLC Operating Rules.
- 8.3 The Host LLC may publicly identify the Foundation and its member list as an OASIS Open Development Foundation Project.
- **9. Non-Confidential Activity.** Information disclosed in connection with the Foundation and any Working Group activity, including but not limited to meetings and Contributions, is not confidential, regardless of any markings or statements to the contrary, or except as the Board may provide otherwise for selected aspects of its proceedings consistent with these Bylaws.
- **10. Antitrust.** It is the policy of the Foundation and the Host LLC to comply with all antitrust and competition laws and regulations. To help assure this, the Foundation "Antitrust Guidelines," attached as **APPENDIX H**, provide caution and guidance to participants regarding certain practices.
- **11. Code of Conduct.** It is the policy of the Foundation to conduct its activities in a professional, civil and nondiscriminatory manner. To help assure this, the Foundation "Code of Conduct," as it may be amended by the Board of Directors from time to time, provides guidance regarding appropriate practices. The initial Code of Conduct is attached as **APPENDIX I**.
- 12. Conflict of Interest and Whistleblower Policies. The Foundation has adopted a Conflict of Interest Policy to address the appropriate handling of overlapping or conflicting interests in its governance activities, attached as APPENDIX J, and a Whistleblower Policy to provide instruction and protection for individuals who make allegations regarding potentially illegal or inappropriate conduct within the Foundation, attached as APPENDIX K.
- **13.** Amendments; New Versions of Agreement. Amendments to these Bylaws may be made by the Board of Directors using the process provided above, including Sections 3.3 and 3.4 thereof, with their effectiveness (a) subject to any actions or approval required by the Host LLC Operating Rules and (b) occurring no earlier than 30 days after their publication to all

Members, who shall be bound by the Bylaws as amended thereafter. Appendix B may not be amended without the assent of the Host LLC.

14. Choice of Law and Venue. These Bylaws, and the rights of the parties hereunder, shall be construed pursuant to the laws of the State of Delaware of the United States (without regard to conflict of laws principles). Each person who agrees to participate in Foundation activities conducted under these Bylaws: (a) agrees that venue any disputes thereof may be found in the State of Delaware; (b) agrees that Federal and state courts of the State of Delaware shall have jurisdiction over any such disputes; and (c) waives any other jurisdiction.

642 [end]

643 644	OPEN MOBILITY FOUNDATION BYLAWS INDEX OF DEFINITIONS		
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	Appointed Representative: Sec. 3.6 Architecture: Sec. 3.2.2 Architectural Landscape Statement: Sec. 3.2.2 Board: Sec. 3.1 Board of Directors: Sec. 3.1 Budget: Sec. 3.5.6 Charter (for Working Group): Secs. 4.1, 4.1.1 Charter (for Committee): Secs. 4.2, 4.2.1 CLA: Secs. 2.4, 6.2, 6.3 Code of Conduct: Sec. 11 Committee: Sec. 4.2 Committee Approved: Sec. 5.3 Contribution: Sec. 6.1 Contributor License Agreement or CLA: Secs. 2.4, 6.2, 6.3 Core Expenses: Sec. 3.5.6	671 672 673 674 675 676 677 678 679 680 681 682 683 684 685 686 687 688	Foundation Committee: Sec. 4.2 Foundation Deliverable: Sec. 5.4 Foundation Members: Sec. 2.1 Individual CLA: Sec. 6.2 Host LLC: Sec. 1.4 Host LLC Operating Rules: Sec. 1.4 Major Decision: Sec. 3.4 Major Package: Sec. 5.6 Member: Sec 2.1 Non-Public Member: Sec. 2.2 Open Mobility Design Principles: Sec. 1.2 Panel: Sec. 3 Public Member: Sec. 2.2 Regular Election: Sec. 3.1.1 Regulated Mobility Entities: Sec. 3.5.6 Series Agreement: Sec. 1.4 Staff: Sec. 3.5 Technical Council: Sec. 3.2
664 665 666 667 668 669	Council: Sec. 3.2 Draft Deliverable: Sec. 5.2 Donations: Sec. 3.5.6 Dues: Sec. 2.3 Entity CLA: Sec. 6.3 Executive Director: Sec. 3.5.1	689 690 691 692 693 694 695	Treasurer: Sec. 3.5.3 WGSC: Sec. 4.1.2 Working Draft: Sec. 5.1 Working Group or WG: Sec. 4.1 Working Group Approved: Sec. 5.3b Working Group Steering Committee or WGSC: Sec. 4.1.2
670 696	Foundation: Sec. 1.1	0.55	01 W 03C. 3CC. 4.1.2

697 APPENDIX A 698 **OPEN MOBILITY FOUNDATION** 699 **OPEN MOBILITY DESIGN PRINCIPLES** 700 701 702 1. The work of the Foundation will incorporate, develop, and expand on the contribution by the City 703 of Los Angeles of the *Mobility Data Services ("MDS") specification*, at 704 https://github.com/CityOfLosAngeles/mobility-data-specification. The Foundation is open to 705 contributions from all sources, recognizing that all contributions may require adaptation to meet 706 these principles. 707 2. Much of the work of the Foundation will be based on the "digital twin" model described in the 708 appended white paper, which specifies that municipalities own and control a definitive digital data 709 model of urban mobility. This model represents the real-time and historic state of vehicles and other 710 devices operating within the right-of-way managed by the city. 711 3. All technical Foundation work will support a service mesh of interoperable microservices using 712 standardized APIs and data models, which can be hosted locally or in the cloud, and is designed to be 713 cloud vendor-agnostic. All Foundation work will support federated identity services, role-based 714 access control (RBAC), authentication and authorization based on open standards. 715 4. The Foundation will support the prime importance of privacy and security within the MDS 716 architecture. Considering the varying laws and regulations in each jurisdiction where MDS is deployed, 717 and the significant and ongoing benefits offered by different data protection research, frameworks 718 and standards, Cities will require a range of options for privacy protective measures. The Foundation 719 and its committees will not seek to impose a single, mandated standard. Rather, the MDS architecture 720 enables each city to specify appropriate policies for privacy, security and elevation of public trust. 721 Contributions to the Foundation must identify the relevant privacy and security standards, if any, that 722 have been incorporated. 723 5. The Foundation will develop and release working reference code that fulfills each role and 724 function needed for those results, which will be articulated in the MDS architectural landscape 725 **statement** developed and approved by the Foundation. 6. All Foundation code will be issued under open source licenses. It will be penetration tested, 726 727 assessed for software supply chain vulnerabilities, and certified in an appropriate manner. Systems 728 and applications which manage vehicles, devices and infrastructure will be assessed for conformance 729 by successful interaction with the APIs implemented by the reference code. However, some vendors 730 may choose to implement their own code in support of the MDS APIs. 731 732

EXPLANATORY WHITE PAPER

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Transportation Administration History

- For over 120 years, public agencies have adopted and enforced laws and rules governing the
- 737 movement and pricing of people and goods on the sidewalks, streets, highways, bikeways and other
- 738 public infrastructure to minimize the occurrences of crashes, ensure safety, and support overall city
- 739 commerce.
- 740 This has traditionally been accomplished through a combination of:
- Enforcement of vehicle condition, vehicle speed, and vehicle operation
- Traffic control and curb management through signs and signals
- Establishment of "rules of the road" and training
 - Dynamic changes in street availability (events, crashes, emergencies, etc.)
- Defined and enforced methods of interaction between people driving and walking, emergency
 vehicles, and infrastructure
- 747 These functions have had two important temporal aspects: 1) planning, which is asynchronous (speed
- 748 limits, signage, rules of the road), and 2) operational, or real-time (pedestrian/driver interactions,
- 749 enforcement, road closures, emergencies).

A New World for Departments of Transportation

- 751 After decades of relative stability, agencies which govern the public realm are facing unprecedented
- disruption to their responsibility and authority. Four changes are occurring simultaneously that
- require cities to expand the range of mechanisms and technologies that they apply to planning and
- 754 operations.
 - The number and types of vehicles using the public right-of-way is increasing dramatically. To a
 relatively simple world of automobiles, trucks, bicycles and mass transit, there are now:
 electric micromobility vehicles, autonomous vehicles, drones, and aerial taxis.
 - New business models have emerged that fundamentally complicate the interface between the
 city's infrastructure and vehicles. Examples include Transportation Network Companies
 ("TNCs"), advertising-based map and routing services, dockless micromobility, and a massive
 shift to online shopping which drives both delivery vehicle activity and eventually drone use.
 - There has been an exponential increase in the capability of technologies applied to transportation. Some of these include: mobile applications, batteries, communications, sensing through LIDAR and video, autonomous vehicle (AV) software and analytics, drones and mapping. Public agencies must understand, manage, and regulate these technologies.
 - Our expectations of the public realm include requirements for tackling congestion, reducing traffic deaths to zero, ensuring environmental sustainability, enabling economic development, providing equitable transportation services and building a long term, sustainable business model for city transportation services.

- 770 The confluence of this change has had a measurable, negative impact on the quality of life in cities.
- 771 Congestion has increased, transit ridership is down, and traffic deaths are increasing. Finally, since
- most of this technological change has been driven by individual, for-profit companies, there are no
- standards for interaction or operation between any of these transportation modalities or even
- 774 between cities.

Digital Twins, a Technology Solution

- 776 The massive increase in the number of vehicles, the varying types of vehicles operating with different
- 577 business models and the explosive increase in the technical capabilities of vehicles create huge
- 778 challenges for DOTs. Managing the complexity of this transportation ecosystem in a way that can
- 779 scale for the next 120 years requires a new approach a revolutionary change.
- 780 The emerging technology of "Digital Twins" represents such an innovation. A Digital Twin is a digital
- 781 replica of a physical system. By exchanging information between the physical and virtual worlds, it
- can provide an accurate digital representation of the state of the physical world, which can analyze
- 783 and manage physical systems. Over time each city is able to build a virtual model of all of the critical
- 784 elements of their city. By applying simulation and machine learning to this increasingly accurate
- virtual world, DOTs will be able to manage transportation environments of arbitrary complexity and
- size. Bringing the virtual and physical worlds together in this way will lead to better, less risky
- decision making, while acting as a medium for citizen engagement.
- 788 DOT operations are shaped by the interpretation of policy through governance, and virtual analogs of
- 789 these concepts exist in the Digital Twin. Virtual operations and simulations must be able to query
- 790 policy and apply governance to take the correct virtual course of action.
- 791 As an example, an emergency vehicle must respond to a crash by traveling from the local fire house
- 792 to the crash location. Immediately, a routing simulation is run on the virtual city with its
- 793 representation of current traffic. Once the optimized route is determined, the vehicle can be directed
- through both the real and virtual world. In the virtual world, intersection signals are notified just in
- 795 time for the emergency vehicle to advance through the route and each signal's real-world counterpart
- 796 is then set to green. In the future, digital proxies for autonomous vehicles will be notified of the
- 797 changing context so that their physical twins can take appropriate action.
- As a virtual, 'living' equivalent of the city's many systems, a Digital Twin allows a DOT to model
- 799 possible strategies to plan for and mitigate problems before and as they occur, and to implement a
- 800 solution which has been virtually tested in many simulated scenarios to minimize risk. For instance, if
- a stadium lets out 20,000 patrons at 9:30pm after a given event, what is the best temporary, one-way
- street configuration? And for how long should the temporary configuration remain in effect? City
- 803 planners and operators can use dashboards which provide access to different planes of the physical
- and virtual worlds to gain the insights needed for effective decision making.
- 805 Building out these virtual city worlds with the appropriate levels of security and privacy will take
- 806 years. However, by starting with an extensible framework for data gathering, analysis and simulation,
- 807 emerging transportation technologies can be plugged in as they arrive. A modern Digital Twin
- 808 framework is based on a set of digital, interoperable services using standardized interfaces and data
- 809 models.
- Unfortunately, many of the newer mobility businesses have been built on very incomplete, and
- 811 proprietary, Digital Twins (for example, a TNC's database of locations of available drivers). These

- systems represent partial, private and conflicting views of the world that are at odds with the needs
- and priorities of the city and its residents (and may contradict or attempt to countermand each other
- as well). Going forward, each city must manage its own Digital Twin, which will provide the ground
- 815 truth on which mobility services depend.

Privacy and Security

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- While most functionality of the Digital Twin will be a duplicate of the physical version, data privacy
- and security are topics that gain significant prominence in the virtual twin model far beyond what is
- 819 required and expected in the physical environment. (Or course, this risk exists whether a city adopts
- an official Digital Twin model, or simply tolerates or suffers the existence of multiple, partial private
- 821 models.) A safe and constructive virtual model of the city's transportation activity requires
- 822 comprehensive privacy protections underpinned by robust security measures, as data flows among
- vehicles, operators, third party service providers, individuals (like riders) and city agencies.
- Privacy and security are different sets of goals and address different concerns. For purposes of this
- document, we are generally referring to a combined set of data protection features to describe the
- 826 importance of addressing both strong privacy protections and robust security measures. In practice,
- 827 each of these concepts must be fully addressed, designed and implemented at the outset in very
- 828 targeted and granular ways. Each layer of the virtual twin, including policy, enforcement,
- 829 communication or infrastructure must consider the type, timing and duration of data exchange
- 830 requirements to meet the specific needs of each service.
- 831 For certain management and operational tasks, the Digital Twin must exchange data with vehicles and
- 832 infrastructure in real time. For other applications, such as planning and retrospective analysis, it may
- 833 be sufficient to rely on aggregated time-series data.
- One of the great strengths of a holistic approach such as the Digital Twin is the ability to apply clear,
- 835 consistent public policies for managing and securing data. These policies will address the types and
- sources of data; why it is needed; how it is transformed, aggregated, and analyzed; who can access it
- for what purposes; and how and why it is retained. Such policies are of great concern for city
- residents and mobility users, because of the personally identifiable elements in such data, but they
- 839 are critically important for many other stakeholders, from commercial operators of mobility solutions
- 840 to the agencies responsible for the safe and secure operation of city infrastructure.
- 841 Such data protection measures must be enforced with a high degree of accountability mandated upon
- 842 all players in the virtual ecosystem. Just as cities expect robust, accurate, seamless data from
- 843 providers and other partners, they must demand strict protections and compliance on the use of data
- with those with whom the data is shared.

Generalized Digital Twin Plan

- 846 Development of a scalable Digital Twin world is a complex task that would usually be taken on by a
- large commercial entity over years. However, this would result in a large, vertically integrated
- 848 solution that represents a particular city from the perspective of one vendor, and which could create
- 849 multi-decade lock-in for that city. Assuming that no one company would win the business of all cities,
- 850 there would be incompatibilities between cities.
- 851 There is another solution. By adhering to three key principles, a Digital Twin framework and a real-
- world implementation can be built that truly meets the needs of cities:

- 1. Cities specify the underlying framework of digital, interoperable services using standardized interfaces and data models for the virtual world. The specific implementation details can be designed and offered by commercial vendors.
 - 2. The entire system is implemented in freely available Open Source code, so that any city can implement the system at minimal cost, creating an open marketplace for vendors to compete.
 - 3. Modular elements of the code allow cities to start small. While initially the entire virtual architecture is defined at a high level, the first implementations are focused on solving immediate problems that allow cities and industry to learn and iterate.

The intent is to promote the emerge of a marketplace of provably interoperable components from many entities while maintaining the highest degree of security and efficiency, and to encourage the creation of open source implementations for all components. This is the only way that a complex technology like Digital Twins can be realized for cities, by cities.

MDS Digital Twin Path

- The Mobility Data Services (MDS) meets the needs of entities today. While cities initially developed
- MDS to help manage dockless scooters, the MDS framework maps the real world into the long-term
- 868 Digital Twin world.

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- The architecture of MDS rests on a service mesh of interoperable microservices using standardized APIs and data models. The architecture supports several types of composition:
- Application APIs, which provide applications with access to the data and functionality
 managed by MDS

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- Managed service APIs, which mediate data interchange and workflows between MDS and services that manage mobility and infrastructure
- Lateral service APIs, which allow MDS microservices to exchange data for delivery of composite services and share common mechanisms such as mapping and policy engines.
- Platform services, which are used to ensure that all MDS microservices adhere to standards for identity management, API security, and compliance.
- The status of the real world is ingested through two groups of APIs: the Provider and Agency APIs.
 - The Provider API is a set of data export APIs to facilitate the gathering of historical data from providers.
 - The Agency API is a set of bi-directional APIs that support ingesting status information from providers and sending notifications back to the providers. In the long-term, Agency will evolve into a framework for synchronizing physical systems with their Digital Twins.
- The Digital Twin world must support transaction rates for 100,000's of vehicles operating simultaneously. It will be capable of operating on historical data, for analytics and planning, and in real time, when the physical systems and infrastructure require it. It must integrate into any public or private cloud or data center, in a vendor-agnostic manner, based on an open, component-based architecture so that each city can configure the services and policies to its needs.
- For enhanced security, MDS supports Federated Identity Services, Role Based Access Control (RBAC), and fine-grained authentication and authorization. The system is designed to be deployed in configurations which will support both FISMA and FedRAMP compliance audits.
- The design of the Application APIs encourages active development by many companies with rich experience in transportation planning, parking, mapping, and traffic flow control. Extending these APIs and introducing new interoperable service components to support new APIs will support new applications, such as those required for autonomous vehicles and drones. The Digital Twin system services will ensure that all APIs comply with consistent access control and privacy policies.
- The key to establishing a universal, extensible framework for city Digital Twins is its availability as
 Open Source code. The establishment of a non-profit foundation governed by cities, with a role for
 technology vendors, will make the Digital Twin architecture available as reference software source
 code. This will ensure that cities will shape the vision of a City Digital Twin made available to all.

902 903 904 905 906	An open community will develop Foundation reference software, including the APIs and rigorously test them for interoperability and security. Cities and vendors may deploy the software from the Foundation, or implement their own code, verifying interoperability through compliance tests the Foundation develops. This will allow cities to run their own MDS Digital Twin systems, or contract them out to Software-as-a-Service vendors.
907	Summary
908 909 910 911 912 913	To support the plethora of new digital transportation services, cities need a common set of technology to allow them to continue to fulfill their multiple responsibilities, including: safety, tackling congestion, reducing traffic deaths to zero, ensuring environmental sustainability, enabling economic development, providing equitable transportation services and building a long term, sustainable business model for city transportation services. The emerging technology of Digital Twins is a solid paradigm for how cities will manage their transportation systems for the future.
914 915 916 917 918 919	Cities have a long history of addressing commercial vendors who use proprietary systems to limit market competition. A vibrant, non-profit, open source community around MDS provides a sound, scalable solution. In addition, the MDS Application APIs can enable a rich ecosystem of companies offering thousands of solutions to transportation challenges. Within this community, privacy and security must remain at the forefront of the MDS architecture and must continue to evolve over time in ways that meet the needs of both cities and their citizens.
920 921 922 923	Cities will contribute the initial architecture and initial implementations of the MDS system to support management of dockless scooters. Cities and entities that have a role in managing the public realm will govern the non-profit organization supporting MDS assisted by technology members, so that the evolution of MDS will support the needs of cities while taking advantage of innovative technology.

END

926 **APPENDIX B** 927 **OPEN MOBILITY FOUNDATION** 928 **SERIES AGREEMENT** 929 930 This Series (the "Series") of OASIS Open Development Foundation, LLC (the "Host LLC"), 931 comprised of participants in the manner provided in its Bylaws, shall be called: 932 Short Name. Open Mobility Foundation 933 Legal Name. OASIS Open Development Foundation, LLC, Open Mobility Foundation Series 934 and shall be managed as follows: 935 The Host LLC shall keep and maintain Series records that are separate and distinct from any 936 and all other Series' records, as provided in its Host LLC Operating Rules and other applicable 937 policies and laws. 938 The Host LLC shall hold and account for Series assets that are separate and distinct from any and all other series' assets. 939 940 The debts, liabilities and obligations incurred, contracted for or otherwise existing with respect to the Series shall be enforceable against the assets of the Series only, and not against the 941 942 assets of the Host LLC generally or any other series thereof. 943 None of the debts, liabilities, obligations and expenses incurred, contracted for or otherwise 944 existing with respect to the Host LLC generally or any other series thereof shall be enforceable 945 against the assets of the Series. 946 In no case shall a Member of the Series be personally obligated for any or all of the debts, 947 obligations and liabilities of the Series, any other series, or the Host LLC generally. 948 The Series shall have one economic member, the Host LLC, who shall be the Sole Member. 949 The Sole Member shall hold 100% of the distribution rights, 100% of the economic rights and 950 100% of the management rights in the Series. Accordingly, the Sole Member (i) shall be 951 responsible for all capital contribution obligations with respect to the Series, if any, (ii) shall be 952 entitled to all distributions, whether in cash or in-kind, from the Series, and (iii) shall be 953 allocated all tax attributes associated with the Series. 954 The Series may be terminated and its affairs wound up without causing the dissolution of the 955 Host LLC. The duties of the Series Executive Director shall be to administer the day to day operations of 956 957 the Foundation Series, subject to the supervision by the Series Board of Directors; to 958 supervise the budget and expenditures of the Foundation Series, in coordination with the 959 Series Treasurer and the Host LLC; to supervise all Foundation Staff; and to carry out the 960 functions specified for the Executive Director in the Bylaws.

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APPENDIX C
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OPEN MOBILITY FOUNDATION
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DUES SCHEDULE (2019)
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OMF Classes of members and dues

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• Public Members - no dues

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• *Non-Public Members* (note these category names are temporary and do not indicate any benefit differences between membership levels):

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Category name	Size	Annual revenue	Market cap
Large Cap, if any of:	>= 500 employees	(or) \$100M	(or) \$1B
Mid Cap, if any of:	>= 50 and <500 employees	(or) \$10M - \$100M	(or) \$101M - \$1B
Small Cap, if any of:	<50 employees	(or) < \$10M	(or) <= \$100M

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Dues (annual fee)

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978 Large Cap - \$250,000

979 Mid Cap - \$100,000

980 Small Cap - \$50,000

APPENDIX D
OPEN MOBILITY FOUNDATION
INITIAL WORKING GROUP CHARTERS
D-0. Model Working Group Charter [Template]
[All initial working groups will be chartered after launch. Draft charters for proposed committees
have been circulated, but will be subject to approval or revision by the newly established Board.]

994	D-0. Template for Working Group Charter
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996	OPEN MOBILITY FOUNDATION
997	[PROPOSED] WORKING GROUP CHARTER
998	
999	[NAME] WORKING GROUP
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1001	
1002	This Working Group Charter establishes the scope, licensing and initial participation terms for the
1003	Working Group (or "WG") named above, and is subject to the requirements of the Bylaws of Open
1004	Mobility Foundation ("Foundation"). Parties participate in the Foundation's activities. and are bound
1005	by the terms of this Charter, according to the terms of those Bylaws, their application for membership
1006	in the Foundation (if applicable) and their Contributor License Agreement(s). The Bylaws also contain
1007	rules for the administration, process and work products the Working Group. The Foundation Board of
1008	Directors must approve this Charter in order to launch a Working Group, and may choose to amend it,
1009	decline, or review it further. Proposers are encouraged to review the current Foundation
1010	Architectural Landscape Statement as to its plan of work and existing planned deliverables, before
1011	submitting a proposal.
1012 1013	
1013	1. Full Name of WG: as stated above.
1014 1015	1. I dii Name di Wd. as stated above.
1015	2. Short Name: WG
1017	(Please confine to 12 characters, will be used in tags and metadata)
1018	(Freuse confine to 12 characters, will be used in tags and metadata)
1019	3. Scope of WG:
1020	(This is a normative, binding statement.)
1021	(Please also see the supplemental purpose and deliverables information below.)
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1024	WG TEMPLATE
1025	4. Duration of WG: (please circle one)
1026	4a. Not limited
1027 1028	4b. WG will close when its last deliverable listed below is completed (and any further approvals actions are completed).
1029	4c. WG will close on (date) unless extended by the Board.
1030 1031 1032	5. Size of WG: The maximum number of voting members of this Working Group shall be: (please circle one)
1033	5a. Not limited
1034	5b. No more than (number).
1035 1036	Non-voting members are not permitted (other than liaisons as may be explicitly provided by the Board of Directors).
1037 1038 1039 1040 1041 1042 1043 1044	6. Members of WG: Each person participating in the Foundation who (a) has delivered to the Executive Director a written indication of their willingness to join the WG and receipt of a copy of this Charter, (b) meets any other restrictions listed above (such as qualifications and number of available seats) as determined by the Executive Director, and (c) has signed a properly completed Foundation Individual CLA. (Please note that 'Members' of the Foundations are entities, not individuals)
1045	7. Initial Working Group Steering Committee:
1046	, representing Member
1047	, representing Member
1048	, representing Member
1049	, representing Member
1050	, representing Member
10511052	9 Constraint on Dolivarables of the MG: (plages circle one)
1052	8. Constraint on Deliverables of the WG: (please circle one)8a. WG may only issue and approve the deliverables listed below, unless the Board amends this
1053	Charter to provide otherwise.
1055 1056 1057	8b. WG shall issue and seek to approve the deliverables listed below, but may issue and approve other deliverables so long as there are within the Scope stated above, and consistent with the other terms of this Charter and the Bylaws.

1059	WG TEMPLATE
1060 1061	9. Anticipated WG Deliverables: (please list)
1062	(List may be normative; see question 8 above.)
1063	(If initial Contributions are anticipated as starting drafts for the WG's work on a deliverable, it is
1064	recommended but not required that they also be noted below, with URLs if publicly available.)
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1075	10. Additional Non-Normative Statement of Committee Purpose (optional)
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1079	WG	TEMP	LATE
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11. Anticipated initial WG repositories to conduct work, and initial maintainers:

(Please also note licensing terms, below. Contributors to the WG must execute and deliver

appropriate CLAs in order to participate.)

Name of repository	Unique short repo name for metadata (12 char or less)	Initial maintainers of repository	Check, if non- default licensing is requested (see below)

12. Licensing model for the WG:

Each repository shall be subject to contributions made under Foundation CLAs that apply the Apache

License v 2.0, unless a different license is proposed in the chart above, and approved when this

Charter is approved (or amended). Note that separate non-executable documentation repositories

usually will be approved if licensed under the Creative Commons CC-BY v4.0 License.

Each deliverable of any kind issued or approved by the WG or published by the Foundation must

conform to a template provided by the Foundation, which includes a clear and conspicuous statement

of its licensure and that it is provided on an "AS IS" basis, with a disclaimer of warranties on behalf of

the Foundation, its Members and participants, and the Host LLC.

13. Alternative Arrangements for Progression of Deliverables (optional: see Bylaws section 5.)

1102	APPENDIX E
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1104	OPEN MOBILITY FOUNDATION
1105	INITIAL FOUNDATION COMMITTEE CHARTERS
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1109	E-0. Model Committee Charter [Template]
1110	E-1. Foundation Advisory Committee
1111	E-2. Public Trust and Transparency Committee
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1113	[Two initial committees are established here, with more to follow after launch. Draft charters for
1114	additional proposed committees have been circulated, but will be subject to approval or revision by
1115	the newly established Board.]
1116	

1117	E-0. Template for Committee Charter
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1119	OPEN MOBILITY FOUNDATION
1120	[PROPOSED] COMMITTEE CHARTER
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1122	[NAME] COMMITTEE
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1124	
1125	This Committee Charter establishes the scope, licensing and initial participation terms for the
1126	Committee named above, and is subject to the requirements of the Bylaws of the Open Mobility
1127	Foundation ("Foundation"). Parties participate in the Foundation's activities, and are bound by the
1128	terms of this Charter, according to the terms of those Bylaws, their application for membership in the
1129	Foundation (if applicable) and their Contributor License Agreement(s). The Bylaws also contain rules
1130	for the administration, process and work products of the Committee. The Foundation Board of
1131	Directors must approve this Charter in order to launch a Committee, and may choose to amend it,
1132	decline, or review it further. Proposers are encouraged to review the existing structure of Policy
1133	Committees and other bodies currently established by the Foundation before submitting a proposal.
1134	
1135	
1136	1. Full Name of Committee: as stated above.
1137	
1138	2. Short Name: COMM
1139	(Please confine to 12 characters, will be used in tags and metadata)
1140	
1141	3. Scope of Committee:
1142	(This is a normative, binding statement.)
1143	(Please also see the supplemental purpose and deliverables information below.)
1144	
1145	

1146	COMM TEMPLATE
1147	4. Duration of Committee: (please circle one)
1148	4a. Not limited
1149 1150	4b. Committee will close when its last deliverable listed below is completed (and any further approvals actions are completed).
1151	4c. Committee will close on (date) unless extended by the Board.
1152 1153 1154	5. Size of Committee: The maximum number of voting members of this Committee shall be: (please circle one)
1155	5a. Not limited
1156	5b. No more than (number).
1157	Additional non-voting members of the Committee are: (please circle one)
1158	5c. Permitted and not limited
1159	5d. Permitted but only up to non-voting members (number)
1160	5e. Not permitted (other than liaisons as may be explicitly provided by the Board of Directors).
1161	
1162 1163 1164 1165 1166 1167	5f. The following additional restrictions (if any) are a requirement of Committee membership:
1168 1169 1170 1171 1172 1173	6. Members of Committee: Each person participating in the Foundation who (a) has delivered to the Executive Director a written indication of their willingness to join the Committee and receipt of a copy of this Charter, (b) meets any other restrictions listed above (such as qualifications and number of available seats) as determined by the Executive Director, and (c) has signed a properly completed Foundation Individual CLA.
1174	7. Initial Committee Chairs: (there may one or two)
1175	, representing Member
1176	, representing Member
1177	

1179	COMM TEMPLATE
1180	8. Constraint on Deliverables of the Committee: (please circle one)
1181 1182	8a. Committee may only issue and approve the deliverables listed below, unless the Board amends this Charter to provide otherwise.
1183 1184 1185	8b. Committee shall issue and seek to approve the deliverables listed below, but may issue and approve other deliverables so long as there are within the Scope stated above, and consistent with the other terms of this Charter and the Bylaws.
1186	
1187 1188 1189 1190 1191	9. Anticipated Committee Deliverables: (please list) (List may be normative; see question 8 above.) (If initial Contributions are anticipated as starting drafts for the Committee's work on a deliverable, it is recommended but not required that they also be noted below, with URLs if publicly available.)
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1198	10. Additional Non-Normative Statement of Committee Purpose (optional)

1199 COMM TEMPLAT

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1201 11. Anticipated initial Committee repositories to conduct work, and initial maintainers:
1202 (Please also note licensing terms, below. Contributors to the Committee must execute and deliver

1203	appropriate CLA	s in order to	participate.)
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Name of repository	Unique short repo name for metadata (12 char or less)	Initial maintainers of repository	Check, if non- default licensing is requested (see below)

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1208 12. Licensing model for the Committee:

- 1209 Each repository shall be subject to contributions made under Foundation CLAs that apply the Creative
- 1210 Commons CC-BY v4.0 License, unless a different license is proposed in the chart above, and approved
- when this Charter is approved (or amended). Note that patentable materials are out of scope for
- 1212 Foundation Committees.
- 1213 Each deliverable of any kind issued or approved by the Committee or published by the Foundation
- must conform to a template provided by the Foundation, which includes a clear and conspicuous
- statement of its licensure and that it is provided on an "AS IS" basis, with a disclaimer of warranties on
- behalf of the Foundation, its Members and participants, and the Host LLC.

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1219 E-1. Foundation Advisory Committee

1220
1221 OPEN MOBILITY FOUNDATION
1222 COMMITTEE CHARTER
1223
1224 FOUNDATION ADVISORY COMMITTEE
1225 [Approved with Bylaws at Foundation launch]

This Committee Charter establishes the scope, licensing and initial participation terms for the Committee (named above, and is subject to the requirements of the Bylaws of the Open Mobility Foundation ("Foundation"). Parties participate in the Foundation's activities, and are bound by the terms of this Charter, according to the terms of those Bylaws, their application for membership in the Foundation (if applicable) and their Contributor License Agreement(s). The Bylaws also contain rules for the administration, process and work products the Committee.

This Charter shall be effective as of the first date on which the Board invites a non-profit charitable, governmental or NGO organization to join the Committee. The Committee shall be established at that time with the initial members identified in Paragraph 6.

1. Full Name of Committee: as stated above.

1240 2. Short Name: ADVISORYCOMM 1241 (Please confine to 12 characters, will

(Please confine to 12 characters, will be used in tags and metadata)

1243 3. Scope of Committee:

1244 (This is a normative, binding statement.)

(Please also see the supplemental purpose and deliverables information below.)

The Foundation Advisory Committee provides a forum in which the Foundation and its members can discuss and coordinate Foundation plans and activities with representatives of non-profit charitable, governmental and NGO organizations, who in some cases may not qualify for membership in the Foundation, but are identified by the Board of Directors as key stakeholders in the work of the Foundation. The Board of Directors may invite an external organization to join at any time, and will instruct the Executive Director to maintain a public list of members together with a private list of member contact information. The Foundation Advisory Committee will focus on review and coordination, and providing advice to the Board of Directors on the prioritization of projects that may be enabled by funded or in-kind donations other than membership fees. The Committee is not expected to generate any Draft Deliverables or Foundation Deliverables. Members of the Foundation Advisory Committee who intend to contribute to other work of the Foundation may do so by identifying a representative to serve as a Contributor and participate in other relevant Committees or Working Groups, as provided below.

1262	ADVISORYCOMM
1263	4. Duration of Committee: (please circle one)
1264	[✓] 4a. Not limited
1265 1266	4b. Committee will close when its last deliverable listed below is completed (and any further approvals actions are completed).
1267	4c. Committee will close on (date) unless extended by the Board.
1268	
1269 1270	5. Size of Committee: The maximum number of voting members of this Committee shall be: <i>(please circle one)</i>
1271	[✓] 5a. Not limited (except as noted in 5f below)
1272	5b. No more than (number). The Board may change the size of the Committee.
1273	Additional non-voting members of the Committee are: (please circle one)
1274	5c. Permitted and not limited
1275	5d. Permitted but only up to non-voting members (number)
1276	$[\checkmark]$ 5e. Not permitted (other than may be explicitly provided by the Board of Directors).
1277 1278 1279	5f. The following additional restrictions (if any) are a requirement of Committee membership:
1280	The membership of the Committee is limited to:
1281	 One member of the Foundation Board of Directors, chosen by the Board.
1282	The Foundation Executive Director or their delegate.
1283	One representative of each non-profit charitable, governmental and NGO organization that New years and the representative of each non-profit charitable, governmental and NGO organization that
1284 1285	has been invited to join the Committee by the Board of Directors, and has accepted the invitation.
1286	invitation.
1287	The Board of Directors may adopt resolutions inviting any organization which has a representative
1288	appointed to the Foundation Advisory Committee to participate on any specific Foundation
1289	Committee or Working Group Steering Committee as well, by appointing a non-voting advisor to that

panel. However, any Contributions by those advisors or participations in the relevant repositories

would require that they agree to a valid Individual CLA.

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1293	ADVISORYCOMM
1294 1295 1296 1297 1298	6. Members of Committee: Each person listed below, and any who subsequently may be explicitly added by the Board of Directors by amending this Charter, who has delivered to the Executive Director a written indication of their willingness to join the Committee and receipt of a copy of this Charter and the Bylaws.
1299	The initial Members of the Committee shall be:
1300	The chair of the Foundation Board of Directors
1301	The Executive Director of the Foundation
1302	•[, representing] [to be completed by Board resolution]
1303	•
1304 1305	7. Initial Committee Chair:, representing [to be appointed by Board resolution]
1306 1307	The Committee Chair is appointed by the Board of Directors, and need not be an employee or Appointed Representative of a Foundation Member.
1308	
1309	8. Constraint on Deliverables of the Committee: (please circle one)
1310 1311	$[\checkmark]$ 8a. Committee may only issue and approve the deliverables listed below, unless the Board amends this Charter to provide otherwise.
1312 1313 1314	8b. Committee shall issue and seek to approve the deliverables listed below, but may issue and approve other deliverables so long as there are within the Scope stated above, and consistent with the other terms of this Charter and the Bylaws.
1315	
1316	9. Anticipated Committee Deliverables: (please list)
1317	None. This Committee will not maintain repositories nor create licensed Deliverables.
1318	10. Additional Non-Normative Statement of Committee Purpose (optional)
1319	None.
1320	11. Anticipated initial Committee repositories to conduct work, and initial maintainers:
1321	None.
1322	12. Licensing model for the Committee:
1323	None. See item 9.
1324	

1325 1326	E-2. Public Trust and Transparency Committee
1327	OPEN MOBILITY FOUNDATION
1328	PUBLIC TRUST AND TRANSPARENCY COMMITTEE CHARTER
1329	[Approved with Bylaws at Foundation launch]
1220	,
1330 1331	
1331	
1332	This Committee Charter establishes the scope, licensing and initial participation terms for the
1333	Committee, subject to the requirements of the Bylaws of the Open Mobility Foundation
1334	("Foundation"). Parties participate in the Foundation's activities, and are bound by the terms of this
1335	Charter, according to the terms of those Bylaws, their application for membership in the Foundation
1336	(if applicable) and their Contributor License Agreement(s). The Bylaws also contain rules for the
1337	administration, process and work products the Committee.
1338 1339	This Charter shall be effective immediately after the conclusion of the first meeting of the
1340	Foundation Board of Directors. The Committee shall be established at that time, with such initial
1341	members as are provided in Paragraph 6, and repository information and maintainers as provided
1342	in Paragraph 11, as the Board may designate by resolution.
1343	
1344	1. Full Name of Committee: as stated above.
1345	
1346	2. Short Name: TRUSTCOMM
1347	(Please confine to 12 characters, will be used in tags and metadata)
1348	2. Coope of Committee
1349 1350	3. Scope of Committee: (This is a normative hinding statement.)
1351	(This is a normative, binding statement.) (Please also see the supplemental purpose and deliverables information below.)
1351	(Fleuse diso see the supplemental pulpose and deliverables information below.)
1353	The Public Trust and Transparency Committee will review and develop policy FOR
1354	APPROPRIATE TRANSPARENCY AND DATA PROTECTION MEASURES SUCH AS PRIVACY, DATA
1355	RETENTION AND ANONYMIZATION FEATURES, as well as TECHNICAL SECURITY practices
1356	related to urban mobility data including but not limited to ENCRYPTION, ROLE-BASED ACCESS
1357	CONTROL, AND PENETRATION TESTING. These policies shall support responsible and
1358	trustworthy data management practices that serve individual privacy, security, transparency
1359	and safety.
1360	
1361	4. Duration of Committee: (please circle one)
1362	[√] 4a. Not limited
1363	4b. Committee will close when its last deliverable listed below is completed (and any further
1364	approvals actions are completed).
1365	4c. Committee will close on (date) unless extended by the Board.
1366	

1367	TRUSTCOMM
1368 1369	5. Size of Committee: The maximum number of voting members of this Committee shall be: (please circle one)
1370	5a. Not limited
1371 1372	$[\sqrt{\ }]$ 5b. No more than (number must be set by initial Board resolution). The Board may change the size of the Committee.
1373	Additional non-voting members of the Committee are: (please circle one)
1374	[√] 5c. Permitted and not limited
1375	5d. Permitted but only up to non-voting members (number)
1376	5e. Not permitted (other than liaisons as may be explicitly provided by the Board of Directors).
1377	
1378	5f. The following additional restrictions (if any) are a requirement of Committee membership:
1379 1380 1381 1382	The size of the voting membership of the Committee is limited, and the Board of Directors may select from among qualified applicants if there are more applicants for voting membership than seats available.
1383 1384 1385 1386 1387 1388	6. Members of Committee: Each person participating in the Foundation who (a) has executed and returned to the Executive Director a written indication of their willingness to join the Committee and receipt of a copy of this Charter, (b) meets any other restrictions listed above (such as qualifications and number of available seats) as determined by the Executive Director, and (c) has signed a properly completed Foundation Individual CLA.
1389	7. Initial Committee Chairs: (there may be one or two) The Executive Director.
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1392 1393	Committee Chairs are appointed by the Board of Directors, and need not be employees or Appointed Representatives of Foundation Members.
1394	
1395	8. Constraint on Deliverables of the Committee: (please circle one)
1396 1397	8a. Committee may only issue and approve the deliverables listed below, unless the Board amends this Charter to provide otherwise.
1398 1399 1400	$[\sqrt{\ }]$ 8b. Committee shall issue and seek to approve the deliverables listed below, but may issue and approve other deliverables so long as there are within the Scope stated above, and consistent with the other terms of this Charter and the Bylaws.

1402 **TRUSTCOMM** 1403 1404 9. Anticipated Committee Deliverables: (please list) 1405 (List may be normative; see question 8 above.) (If initial Contributions are anticipated as starting drafts for the Committee's work on a deliverable, it 1406 1407 is recommended but not required that they also be noted below, with URLs if publicly available.) 1408 1409 1. Review and assess the relevance of relevant data security practices for compliance with 1410 current and expected legal and regulatory requirements for urban mobility data, both at rest 1411 (as stored) and in transit (in messaging). 2. Review and assess the relevance of relevant data privacy practices for compliance with 1412 current and expected legal and regulatory requirements for urban mobility data. 1413 1414 3. Review and develop policies for data retention, data minimization and anonymization, and 1415 role-based access control for urban mobility data, regarding consumer data, data generated 1416 from public devices and sources, data generated from mobility provider devices, and 1417 aggregated data. as well as operational practices related to urban mobility data privacy and 1418 security, including penetration testing and audit. 1419 4. Review and develop policies and best practices (including operational practices) for data 1420 retention, data minimization and anonymization, and role-based access control for urban 1421 mobility data, regarding consumer data, data generated from public devices and sources, data generated from mobility provider devices, and aggregated data. 1422 1423 5. Review and develop policies and best practices (including operational practices) for urban 1424 mobility data security, including penetration testing and audit. 1425 Propose Foundation deliverables and other projects to assist cities in implementing the 1426 foregoing data security and privacy policies and practices, and provide comment as needed to 1427 the Foundation Architecture's assumptions and elements that describe or affect data security 1428 or privacy issues.

10. Additional Non-Normative Statement of Committee Purpose (optional)

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1433 TRUSTCOMM

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1435 11. Anticipated initial Committee repositories to conduct work, and initial maintainers:

(Please also note licensing terms, below. Contributors to the Committee must execute and deliver

1437 appropriate CLAs in order to participate.)

Name of repository	Unique short repo name for metadata (12 char or less)	Initial maintainers of repository	Check, if non- default licensing is requested (see below)
[to be completed by Board resolution]			

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12. Licensing model for the Committee:

1440 Each repository shall be subject to contributions made under Foundation CLAs that apply the Creative

1441 Commons CC-BY v4.0 License, unless a different license is proposed in the chart above and approved

when this Charter is approved (or amended). Note that patentable materials are out of scope for

1443 Foundation Committees.

1444 Each deliverable of any kind issued or approved by the Committee or published by the Foundation

must conform to a template provided by the Foundation, which includes a clear and conspicuous

statement of its licensure and that it is provided on an "AS IS" basis, with a disclaimer of warranties on

behalf of the Foundation, its Members and participants, and the Host LLC.

1450 1451 1452	APPENDIX F
1453 1454	OPEN MOBILITY FOUNDATION FORM OF INDIVIDUAL CONTRIBUTOR LICENSE AGREEMENT (CLA)
1455 1456 1457	Please see the [attached] Instructions before submitting this form.
1458 1459 1460	Contributor information
1461 1462	Your personal name: *
1463 1464	Your email address: **
1465 1466	Your GitHub Username: *
1467 1468	[A valid physical mailing address for you, including country:] *
1469 1470	If contributing on behalf of a third party†:
1471 1472 1473	Please provide your employer's or organization's name, if you are contributing material as part of your employment or engagement with them: *
1474 1475	Name of that employer or organization's representative:
1476 1477	Email address for that representative: **
1478 1479	*, **, † Please note the statements regarding use of these items in the CLA Instructions.
1480 1481	Agreement to License
1482 1483 1484 1485 1486 1487	This CLA applies to all material ("Contributions"), including any original work of authorship and any modifications or additions to an existing work, that you send, post or otherwise explicitly submit for inclusion in any Foundation repository, now and in the future. Foundation repositories and the works created from them are governed by the Foundation Bylaws, which may also affect the application of this CLA.
1488 1489 1490 1491 1492 1493 1494	You agree to license all of your rights in each of your Contributions, under the terms of the specific "Applicable License" designated in the LICENSE.MD file in the repository into which it is submitted (at the time you sign this form), for the benefit of both the Foundation and all later parties who that Applicable License benefits. The licenses granted there and in this CLA by you are perpetual, worldwide, non-exclusive and irrevocable, and include copyright permission to the Foundation to publish your Contributions without royalties, and permit others to do so, including in the ways described in the Foundation Bylaws. You may withdraw in the future from this CLA, and end your

1495 access to contribute to its repositories, but that withdrawal will not terminate your license already 1496 granted for any Contributions made while you still have that access. 1497 1498 **Nonassertion Covenant** 1499 1500 You also promise that you will not assert any royalty claims nor patent claims licensable by you that 1501 are necessarily infringed by an implementation of an approved Foundation Deliverable, against the 1502 Foundation or any user of that work, for any compliant implementation of that work. 1503 1504 Your promise to do so is irrevocable, but (a) will no longer apply to new Foundation Deliverables 1505 approved after you resign as a Contributor or depart from the Foundation; and (b) you may suspend 1506 or revoke that promise to any person who alleges in writing or files a suit asserting that your 1507 Contribution, or the work to which you have contributed, constitutes direct or contributory patent 1508 infringement. 1509 1510 **Additional Terms** 1511 1512 You represent that you have all of the legal rights necessary to license each of your Contributions 1513 under the terms of the Applicable License, and to make the promises stated in this CLA. If any part of 1514 your Contribution incorporates the original work of another party, or if you are employed by or 1515 contributing your work-for-hire supplied to another party, by signing this CLA you also confirm to us 1516 that you have received any necessary permissions from that party to submit your Contributions and 1517 grant these licenses and promises. 1518 1519 Most Foundation repositories are public, and most Foundation work is intended to create publicly-1520 available materials. By signing, you agree that a record of your Contributions, including your 1521 identifying name and GitHub handle, may be permanently maintained and freely redistributed. 1522 1523 1524 [end] 1525

1526 [Appendix F, continued]

 OPEN MOBILITY FOUNDATION Individual CLA INSTRUCTIONS

[Note, instructions may change based on automated system tooling, e.g., GitHub setup.]

In order to contribute intellectual property into the Open Mobility Foundation, you must agree to be bound by the terms of this Agreement ("CLA"), so that it is clear what terms apply to your intellectual property contributions. This is a license and agreement by you, for your protection as a contributor, as well as for the protection of the Foundation and all who use your contributed material.

You are not required to be affiliated with a Member of the Foundation in order to make contributions, but you are required to agree to the CLA before you contribute to any Foundation repository. You can do so by completing the online form provided by the Foundation.

If you are contributing material on behalf of or owned by a corporation, organization or other entity, you must identify them on the iCLA form, and the Foundation may also require additional assurances in an Entity CLA from that entity, before your iCLA is considered valid and complete.

Each Foundation repository contains a LICENSE.MD file stating the "Applicable License" for that repository. The Foundation will not change a license designation for a repository once it is made. By signing the CLA you are agreeing, first, that any contributions you make into a Foundation repository are licensed by you according to the open license terms stated in that LICENSE.MD file, and second, to the nonassertion covenant in the CLA which limits your exercise of any patent rights against persons implementing the Foundation's releases. You must check each repository to confirm which license applies to Contributions made to its contents; the majority of Foundation repositories are likely to use either the Apache 2.0 or Creative Commons CC-BY 4.0 license.

The CLA is only a non-exclusive license and covenant; it does not transfer ownership, and does not change your rights to use your own Contributions for any other purpose. The Foundation, its members and the users of its deliverables are not required to make any use of your Contributions.

Personal data provided in this licensing process is handled, and you have the rights, as provided in the Foundation Data Privacy Statement posted at [URL]. PLEASE NOTE that:

- * Data items with an asterisk on the CLA may be used to identify and post your contributions, and will be made part of a public record to evidence your contributions.
- ** Data Items with a double asterisk are email addresses, and may become public if you participate by email in Foundation deliberations, which generally are openly posted.
- † Data items with a dagger indicate your contribution being connected to an organization, and may require additional Entity CLA information before your CLA is considered complete.

1567	You may submit a CLA by clicking the "Accept" button on the form. You should then receive an email message
1568	from@org with the subject line "Open Mobility Foundation Confirmation". Please reply
1569	to that email message, to confirm that the information submitted in the CLA form is correct, and that you
1570	submitted the CLA. Questions may also be submitted directly to Foundation staff at any time: send general
1571	questions to

1572 We look forward to your participation and contributions to better urban mobility practices!

APPENDIX G **OPEN MOBILITY FOUNDATION** FORM OF ENTITY CONTRIBUTOR LICENSE AGREEMENT (eCLA) Please see the [attached] Instructions before submitting this form. **Entity information** Your organization's full legal name: The name of your organization's primary representative to the Foundation, who the Foundation may use for notices and confirmations of approval by your organization: * Your representative's email address: ** [A valid physical mailing address for your representative, including country:] * Information about Contributors (listed representatives) †: Initial list of name, email, and GitHub username of your designated employees or other representatives whose contributions are subject to this Entity CLA: Name: * Email: * GitHub Username: * [] Delete [] Add another contributor † Please note the eCLA Instructions regarding later additions and deletions of contributors authorized to contribute as your representatives. *, ** Please note the statements regarding use of these items in the eCLA Instructions. **Agreement to License** This eCLA applies to all material ("Contributions"), including any original work of authorship and any modifications or additions to an existing work, that your representatives send, post or otherwise explicitly submit for inclusion in any Foundation repository, now and in the future. Foundation

repositories and the works created from them are governed by the Foundation Bylaws, which may also affect the application of this eCLA.

You agree to license all of your rights in each of your Contributions, under the terms of the specific "Applicable License" designated in the LICENSE.MD file in the repository into which it is submitted (at the time you sign this form), for the benefit of both the Foundation and all later parties who that Applicable License benefits. The licenses granted there and in this eCLA by you are perpetual, worldwide, non-exclusive and irrevocable, and include copyright permission to the Foundation to publish your contributions without royalties, and permit others to do so, including in the ways described in the Foundation Bylaws. You may withdraw in the future from this CLA, and end your access to contribute to its repositories, but that withdrawal will not terminate your license already granted for any Contributions made by your representatives while you still have that access.

Nonassertion Covenant

You also promise that you will not assert any royalty claims nor patent claims licensable by you that are necessarily infringed by an implementation of an approved Foundation Deliverable, against the Foundation or any user of that work, for any compliant implementation of that work.

Your promise to do so is irrevocable, but (a) will no longer apply to new Foundation Deliverables approved after you resign or are terminated as a Member (or, if you signed this eCLA but are not a Member, after you notify the Foundation in writing that this eCLA is terminated); and (b) you may suspend or revoke that promise to any person who alleges in writing or files a suit asserting that your Contribution, or the work to which you have contributed, constitutes direct or contributory patent infringement.

Additional Terms

By signing this eCLA, you represent that:

 You have all of the legal rights necessary to license each of the Contributions made by your representatives under the terms of the Applicable License, and to make the promises stated in this eCLA.

 You have included in this eCLA (or will add) as listed representatives all contributors who are making Contributions of your work as your representatives.

If any part of those Contributions incorporates the original work of another party, whether or not affiliated with you, you also confirm to us that you have received any necessary permissions from that party to submit your Contributions and grant these licenses and promises.

Most Foundation repositories are public, and most Foundation work is intended to create publicly-available materials. By signing, you agree that a record of the Contributions made by your representatives, including the identification of you as a contributing entity, may be permanently maintained and freely redistributed.

1662 [end]

[Appendix G, continued]

OPEN MOBILITY FOUNDATION Entity CLA INSTRUCTIONS

[Note, instructions may change based on automated system tooling, e.g., GitHub setup.]

In order to contribute intellectual property into the Foundation, individuals are required to be bound by the terms of our Individual Contributor License Agreement ("iCLA"), to agree to and make clear the terms that apply to their intellectual property contributions. In cases where that individual is participating and making contributions as your employee or representative, using intellectual property that is owned by your company or organization, your company or organization ("you") also should execute and return to the Foundation this Entity Contributor License Agreement ("Entity CLA") or ("eCLA"). This is a license and agreement by you, for your protection as a contributor, as well as for the protection of the Foundation, your representatives, and all who use your contributed material. You must agree to be bound by the terms of this eCLA, so that it is clear what terms apply to your intellectual property contributions made by your representatives.

You can do so by completing the online form provided by the Foundation. However, only a person who is authorized to commit the entity to a license agreement should submit this form.

The Foundation reserves the right to reject any contributions made by individuals who state that their contributions are owned by you, unless you provide an Entity CLA:

- By listing a Contributor here as your representative, you are including their Contributions to the Foundation in your licensing promises.
- By listing you in their Individual CLA as their employer or party whose content they use, a Contributor
 creates a requirement that you must also list them in this eCLA in order for the Foundation to accept
 their Contributions of your work.

Each Foundation repository contains a LICENSE.MD file stating the "Applicable License" for that repository. The Foundation will not change a license designation for a repository once it is made. By signing the eCLA you are agreeing that any contributions *your listed representatives* make into a Foundation repository are licensed by you *according to the open license terms* stated in that LICENSE.MD file, and to the *nonassertion covenant* in the eCLA which limits your exercise of any patent rights against persons implementing the Foundation's releases. You must check each repository to confirm which license applies to contributions made to its contents; the majority of Foundation repositories are likely to use either the Apache 2.0 or Creative Commons CC-BY 4.0 license.

The CLA is only a non-exclusive license and covenant; it does not transfer ownership, and does not change your rights to use your own Contributions for any other purpose. The Foundation, its members and the users of its deliverables are not required to make any use of your Contributions.

Personal data provided in this licensing process is handled, and you have the rights, as provided in the Foundation Data Privacy Statement posted at [URL]. PLEASE NOTE that:

- * Data items with an asterisk on the CLA may be used to identify and post your contributions, and will be made part of a public record to evidence your contributions.
- ** Data Items with a double asterisk are email addresses, and may become public if you participate by email in Foundation deliberations, which generally are openly posted.

1711	You may submit a CLA by clicking the "Accept" button on the form. You should then receive an email message
1712	from@org with the subject line "Open Mobility Foundation Confirmation". Please reply
1713	to that email message, to confirm that the information submitted in the CLA form is correct, and that you
1714	submitted the CLA. Questions may also be submitted directly to Foundation staff at any time: send general
1715	questions to@org and CLA-related questions to@org.
1716	We look forward to your participation and contributions to better urban mobility practices!

1717 APPENDIX H

OPEN MOBILITY FOUNDATION ANTITRUST GUIDELINES

It is the policy of the Foundation and the Host LLC to comply with all antitrust and competition laws and regulations.

Those participating in the Foundation's activities at all levels must proceed with caution to ensure against inadvertent violations of international, federal or state/province antitrust and competition laws, because violations of such laws can result in criminal as well as civil penalties for individuals as well as their employers. Laws relating to antitrust and anticompetitive behavior are complex. All Contributors should seek to further understand these issues, and if acting as an employee or representative of a Member, consult that Member regarding its own rules.

All Members and all individuals participating in the Foundation shall acknowledge that they may compete with one another in various lines of business, and that it is therefore imperative that they and their representatives act in a manner that does not violate any applicable antitrust or competition laws and regulations. Each such participant and individual may design, develop, manufacture, acquire or market competitive specifications, products and services, and conduct its business in whatever way it chooses. Members and all individuals participating in any Host LLC or Foundation activities may not have any discussion relating to product pricing, methods or channels of product distribution, any division of markets, or allocation of customers or any other topic that should not be discussed among competitors. Each such party and participant bears the sole responsibility to obtain appropriate legal counsel regarding their conduct within and regarding the Foundation, and compliance with applicable antitrust or competition laws and regulations.

1742 APPENDIX I 1743 1744 **OPEN MOBILITY FOUNDATION** 1745 CODE OF CONDUCT 1746 1747 1748 Introduction 1749 The Open Mobility Foundation (OMF) community is made up of professionals and volunteers from all 1750 over the world committed to the Foundation's mission of promoting and developing open source 1751 projects, standards activities, and related software and technology programs to address the 1752 challenges associated with urban mobility and transportation in the 21st century. 1753 Because we are a global community of public and private collaborators and believe that our civility 1754 and diversity is our strength, we have adopted the following code of conduct to promote and ensure 1755 an open, fair, welcoming, inclusive, and professional environment. This code of conduct applies 1756 equally to all participants, including board members, council, working group and committee 1757 members, project team leads, core contributors, mentors, user group leaders and participants, and 1758 those seeking help and guidance. 1759 The OMF Code of Conduct also applies to all resources managed or authorized by the Foundation, 1760 including Wiki or Git channels, the mailing lists, issue trackers, OMF-sponsored events and projects. In 1761 some cases, violations of this code outside of the Foundation's scope may affect a person's ability to 1762 participate in our community. 1763 Please note that the Foundation also has established a Conflict-of-Interest Policy, Whistleblower 1764 Policy and Antitrust Guidelines in its Bylaws, that also apply to Foundation participation and some 1765 types of interactions and behavior, 1766 \We ask that you take this code in the spirit in which it is meant. OMF expects all members of the 1767 community to work together in an appropriate, a respectful, professional way to achieve the best 1768 possible outcomes for the stakeholders we seek to serve: the people who live, work, and play in our 1769 cities. If you believe someone is violating our Code of Conduct, please see our Reporting Guidelines 1770 below. 1771 **Our Expectations:** 1772 The Foundation expects all members of the community to: 1773 • Collaborate openly – Collaboration is central to the success of the Foundation. If we don't work 1774 well together, we fail to achieve our mission, which includes the creation of widely usable and widely-1775 understood practices and data structures that can be embraced and implemented by many different 1776 communities. If we don't work openly together, we risk losing the trust of our colleagues and those 1777 who will benefit from our efforts. Work transparently; involve other stakeholders; do not create 1778 private forms of communication that take away transparency or exclude other contributors and

collaborators. The Foundation's Bylaws require that all meetings (with some limited exceptions)
must be conducted openly, and that records of all actions be made available to all members. That
openness rule requires that meetings be properly called and scheduled in advance; and conducted so
as to permit the presence of as many participants as is logistically feasible. However, presiding
officers are permitted to take the steps described in this Code to maintain orderly meetings, and may

limit the right to speak at a panel's meeting to members of the panel in question; and meetings are not obligated to accommodate all visitors beyond reasonable feasibility limits. Nonmember and public comment facilities will be maintained through the Foundation's repository system.

- Be welcoming We strive to be a community that welcomes and supports people of all backgrounds and identities. This includes, but is not limited to, members of any race, ethnicity, culture, national origin, color, immigration status, social and economic class, educational level, sex, sexual orientation, gender identity and expression, age, size, family status, political belief, religion and mental and physical ability.
- Be considerate Our work will be used by other people, and we in turn will depend on the work of others. Any decision we take will affect users and colleagues, and we should take those consequences into account when making decisions. Recognize that you don't have all the answers.
- Be respectful Not all of us will agree all the time, but disagreement is no excuse for poor behavior and poor manners. We might all experience some frustration now and then, but we cannot allow that frustration to turn into a personal attack. It's important to remember that a community where people feel uncomfortable or threatened is not a productive one. Members of the community should be respectful when dealing with other contributors as well as with people outside of the community and with users of the projects managed by the Foundation.
- Address disagreements honestly and respectfully Disagreements happen all the time. They are critical to robust dialog and innovation. Disagreement is a sign that an issue matters. The key is to disagree and discuss differing views constructively. Foundation participants should develop and test ideas impartially, without finding fault with the colleague proposing the idea. We dispute ideas by using reasoned argument, rather than through intimidation or ad hominem attack. Focus on helping to resolve issues and learning from mistakes.

1807 We take the following very seriously:

- 1808 We take the following very seriously, and any violations may impact your ability to participate in The
- 1809 Foundation community.

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- 1810 Respect the election, voting and consensus process. Members of the OMF community should respect
- that elections and votes are some of the mechanisms designed to enable the community to reach
- 1812 consensus, make decisions, and make progress on our common mission. Open respectful debate is
- welcome and accepted. Thwarting the ability of others to express their votes, ballot stuffing. or other
- 1814 deceptive practices or rule abuse are not.
- 1815 Be careful with your words and actions. We are a community of professionals, and we conduct
- ourselves professionally. Do not insult or put down other participants. Harassment and other
- exclusionary behavior is not acceptable and should be reported. This includes but is not limited to:
- Violent threats or language directed against another person.
- Discriminatory jokes and language.
 - Posting sexually suggestive, explicit or violent material.
- Posting (or threatening to post) other people's personally identifying information ("doxing").
- Personal insults, especially those using racist or sexist terms.

- Unwelcome sexual attention.
- Advocating for, or encouraging, any of the above behavior.
- Repeated harassment of others. In general, if someone asks you to stop, then stop.
- 1826 Do not abuse the OMF rules and processes. The rules and processes of OMF are designed to enable
- cities, urban mobility experts, software developers, and others work effectively together to achieve

1828 Presiding over meetings

- 1829 Each committee, working group and other panel within the Foundation has one or more presiding
- 1830 chairs or similar officials, who are responsible for running its meetings, and moderating its live and
- online discussions. Those presiding officials are empowered to suspend or postpone discussions and
- debates when this Code is violated, and to exclude participants who violate this Code, if necessary to
- maintain the orderly, respectful progress of the Foundation's business, but all subject to the right of
- any party to appeal those decisions as provided below.

1835 Process to file complaint

- 1836 If you believe that this Code of Conduct is being violated, or you are being harassed, or you believe
- that you have been wrongly accused of violating the Code of Conduct or have any other concerns,
- 1838 (a) please contact the Foundation's Executive Director, unless (b) the Executive Director's actions are
- the basis for the wrongful conduct, in which case, please contact the posted Point of Contact for the
- 1840 Managers of the OASIS Open Development Foundation, LLC (the Host LLC).
- 1841 Be prepared to provide as much of the following information as possible in writing to that party
- receiving the report (the Responding Party): identifying the person or group you believe is violating or
- misusing the Code of Conduct, the nature and date(s) of the violation, other people involved, and
- whether or not you prefer your complaint to be kept anonymous.
- 1845 The Responding Party will be responsible for notifying the alleged offender of the complaint,
- investigating the complaint, determining the violation, if any, determining the appropriate penalty or
- 1847 corrective action, if any, and communicating the resolution to the parties involved. The Responding
- 1848 Party may, if appropriate, share the report or appropriate portions of it with the Foundation Board of
- 1849 Directors and/or the Host LLC Managers.
- 1850 Penalties or corrective actions may include:
- \bullet Directing the offender to cease the behavior and warning that any further violations will result in
- 1852 sanctions
- Banning or suspending the offender from Wiki or Git channels or mailing lists or other
- 1854 communications channels controlled by the Foundation
- Ending any or all volunteer responsibilities or privileges that the offender holds from the
- 1856 Foundation (either indefinitely or for a certain time period)
- Banning the offender from Foundation projects or sponsored events (either indefinitely or for a
- 1858 certain time period)
- Removing the offender from membership or participation in the Foundation

deemed to be attributable to the wrongful behavior.

The Foundation gratefully acknowledges the OpenStack Foundation, the IETF, the JS Foundation, the Apache Software Foundation, the Contributor Covenant, and OASIS Open Projects, from whose codes of conduct many of these processes and procedures are drawn.

• Reversing decisions or approvals made by, influenced by, or led by the offender if such are

1866 1867 APPENDIX J 1868 1869 **OPEN MOBILITY FOUNDATION** 1870 CONFLICT OF INTEREST POLICY 1871 1872 1873 **Article I Purpose** 1874 The purpose of this conflict of interest policy is to protect the interests of the Foundation and the 1875 Host LLC when the Foundation contemplates entering into actions or arrangements that might benefit 1876 the private interest of an officer or director of the Foundation or might result in a possible excess 1877 benefit transaction. This policy supplements but does not replace any applicable state and federal 1878 laws governing conflicts of interest. 1879 **Article II Definitions** 1880 Interested Person. Any Board member, Foundation officer, or person exercising delegated authority 1881 as described in Article III, who has a direct or indirect Financial Interest, as defined below, is an 1882 Interested Person for purposes of this policy. 1883 Financial Interest. A person has a Financial Interest with respect to a proposed transaction, 1884 arrangement or appeal, if the person has, directly or indirectly, through business, employment, 1885 investment, or family: 1886 An ownership or investment interest in any entity with which the Foundation has or proposes 1887 to have a transaction or arrangement or adjudicates an appeal, 1888 • A compensation arrangement with the Foundation or with any entity or individual with which 1889 the Foundation has or proposes to have a transaction or arrangement or adjudicates an 1890 appeal, or 1891 A likely potential ownership or investment interest in, or compensation arrangement with, any 1892 entity or individual with which the Foundation has or proposes to have a transaction or 1893 arrangement or adjudicates an appeal. 1894 Compensation includes direct and indirect remuneration as well as gifts or favors that are not 1895 insubstantial. A Financial Interest is not necessarily a Conflict of Interest. Article III of this Policy 1896 provides a description of how the Board determines whether a Conflict of Interest exists. 1897 **Article III Procedures** 1898 Duty to Disclose. Members of the Board and Foundation officers must disclose to the Board and the 1899 Host LLC the existence of a Financial Interest and all material facts that may give rise to an actual or 1900 possible Conflict of Interest, when the Board considers the proposed transaction, arrangement or 1901 appeal. 1902 Determining Whether a Conflict of Interest Exists. When a Board member or Foundation officer's 1903 actual or possible Conflict of Interest has been brought to the attention of the Board and the Host LLC, 1904 that person shall have an opportunity to discuss the matter with the Board. Immediately afterwards, 1905 if the affected member or officer does not agree that an actual or possible Conflict of Interest exists,

- then that person shall leave the Board meeting while the determination of a Conflict of Interest is
- discussed and voted upon. The remaining Board members shall decide if a Conflict of Interest exists,
- 1908 before the Board takes action on the proposed transaction, arrangement or appeal.
- 1909 Procedures for Addressing the Conflict of Interest. Once a determination has been made that a
- 1910 Conflict of Interest exists, the Interested Person may make a presentation at the Board meeting on
- the matter in question, but after the presentation, he or she shall leave the meeting during the
- discussion of, and the vote on, the relevant transaction, arrangement or appeal. If the Board deems it
- appropriate, the chairperson of the Board shall appoint a disinterested person or committee to
- investigate alternatives to a relevant proposed transaction or arrangement:
- 1915 After exercising due diligence and receiving the report of that person or committee, the Board shall
- 1916 determine whether the Foundation can obtain with reasonable efforts a more advantageous
- transaction or arrangement with a person or entity that would not give rise to a Conflict of Interest.
- 1918 If a more advantageous transaction or arrangement is not reasonably possible under circumstances
- that do not produce a Conflict of Interest, the Board shall determine by a majority vote of the
- disinterested Board members whether the transaction or arrangement is in the best interest of the
- 1921 Foundation, for its own benefit, and whether it is fair and reasonable, which findings shall (subject to
- the provisions of the Host LLC Operating Rules) govern its decision whether to enter into the
- 1923 transaction or arrangement.
- 1924 Violations of the Conflicts of Interest Policy. If the Board has reasonable cause to believe a Board
- 1925 member or Foundation officer has failed to disclose an actual or possible Conflict of Interest, it shall
- inform the person of the basis for such belief and afford her or him an opportunity to explain the
- alleged failure to disclose. If, after hearing the person's response and after making further
- investigation as warranted by the circumstances, the Board determines that the person has failed to
- disclose an actual or possible Conflict of Interest, it shall notify the Host LLC and take appropriate
- 1930 disciplinary and corrective action.
- 1931 Committees and Persons Exercising Delegated Authority. The procedures and requirements of this
- 1932 Policy applicable to the actions, meetings and members of the Board of Directors, and Foundation
- officers, also shall apply to any committee exercising delegated power of the Board of Directors, and
- any person exercising the delegated power of a Foundation officer, respectively.

1935 Article IV Records of Proceedings

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- 1936 The minutes of the Board shall contain:
 - The names of the persons who disclosed or otherwise were found to have a Financial Interest in connection with an actual or possible Conflict of Interest, the nature of the Financial Interest, actions taken to determine whether a Conflict of Interest was present, and the Board's decision as to whether a Conflict of Interest in fact existed.
- The names of the persons who were present for discussions and votes relating to the relevant transaction, arrangement or appeal, any alternatives discussed, and a record of the individual votes cast in connection with the Conflict of Interest proceedings.

1944	Article V Compensation
1945 1946 1947 1948	A Board member or Foundation officer who receives compensation, directly or indirectly, from the Foundation for services may not vote on matters pertaining to that person's compensation, but is not prohibited from providing information to the Board, or any of its committees, regarding compensation.
1949	Article VI Annual Statements
1950 1951 1952 1953	Each Board member and Foundation officer shall sign a statement annually which affirms that such person has received a copy of this Policy, has read and understands this Policy, and understands that the Foundation and the Host LLC maintain not-for-profit and tax-exempt status, and must engage primarily in activities which accomplish their permitted exempt purposes.
1954	Article VII Periodic Reviews
1955 1956 1957 1958	To ensure that the Foundation operates in a manner consistent with its non-profit purposes and its status as an organization exempt from federal income tax, the Board shall authorize and oversee periodic reviews on at least an annual basis of the administration and continuing suitability of, this Conflict of Interest Policy in consultation with the Host LLC.

1959 **APPENDIX K** 1960 **OPEN MOBILITY FOUNDATION** 1961 1962 WHISTLEBLOWER POLICY 1963 1964 1965 The Foundation and the Host LLC are committed to high standards of ethical, moral, and legal 1966 business conduct, and are further dedicated to acting in good faith with those individuals who raise 1967 concerns regarding incorrect financial reporting, unlawful activity, or otherwise improper conduct. 1968 This Whistleblower Policy aims to provide individuals with an avenue for raising such concerns, and to 1969 reassure such individuals that they will be protected from reprisal or victimization as a consequence 1970 of reporting the alleged wrongdoing of any officer, director, employee, or agent of the Foundation. 1971 Statement of Policy 1972 No officer, director, employee, or agent of the Foundation shall take any harmful action with the 1973 intent to retaliate against any person, including interference with employment or livelihood, for 1974 providing to a law enforcement officer any truthful information relating to the commission or possible 1975 commission of any offense. Nor will any officer, director, employee, or agent of the Foundation take 1976 any harmful action with intent to retaliate against any person for reporting to an appropriate senior 1977 management or official of the Foundation or the Host LLC the suspected misuse, misallocation, or 1978 theft of any Foundation resources, or suspected or fraudulent or dishonest conduct. 1979 Safeguards 1980 Harassment or Victimization - The Foundation and the Host LLC will not tolerate the harassment or 1981 victimization of any employee who raises concerns under this policy. 1982 Confidentiality – The Foundation and the Host LLC will make every effort to treat a complainant's 1983 identity with an appropriate regard for confidentiality, with the understanding that the details of 1984 complaints may need to be shared with others in order to investigate such complaints properly. 1985 Anonymous Allegations – Because a thorough investigation often depends on an ability to gather 1986 additional information, the Foundation and the Host LLC encourage complainants to put their names 1987 to allegations of wrongdoing. The Foundation and the Host LLC will explore anonymous allegations to 1988 the extent possible, but will weigh the prudence of continuing such investigations against the likelihood of confirming the alleged facts or circumstances from attributable sources. 1989 1990 Bad Faith Allegations – Allegations made in bad faith may result in disciplinary action. 1991 Procedure 1992 Process for Raising a Concern: 1993 Reporting – The Foundation and the Host LLC intend this policy to be used for serious and sensitive 1994 issues. Such concerns, including those relating to financial reporting or unethical or illegal conduct 1995 may be reported directly to the Foundation's Executive Director. 1996 Employment-related concerns should be reported through supervisors.

1997 1998 1999 2000	In the event that an individual's concern rises to the level that he/she reasonably believes that notice to the Executive Director will be disregarded or otherwise not fairly considered, the individual may then report violations or suspected violations to the posted Point of Contact for the Managers of the Host LLC.
2001	Timing – The earlier a concern is expressed, the easier it is to take action.
2002 2003 2004	Evidence – Although a complainant is not expected to prove the truth of an allegation, he or she should be able to demonstrate that he or she has made a report in good faith. The Foundation and the Host LLC may not be able to fully evaluate vague or generalized complaints.
2005	How the Report of Concern Will Be Handled:
2006 2007 2008	Initial Inquiries – The Executive Director or Host LLC Managers will make initial inquiries in consultation with legal counsel, if necessary, to determine whether or not further investigation is necessary or appropriate.
2009 2010 2011	Further Information – The Executive Director or Host LLC Managers may seek further information from any officer, director, employee, or agent of the Foundation, and shall take all reasonable precautions to protect the identity of the complainant to the extent possible while doing so.
2012 2013 2014 2015 2016 2017	Reporting – The Board of Directors shall receive information on each complaint. The Board of Directors will determine an appropriate response to a report of concern, in consultation with the Host LLC and the Executive Director and, if necessary, legal counsel. Officers, directors, employees, and agents of the Foundation who may be implicated in such reports shall not participate in any deliberation of the Board of Directors related to the complaint, except to present information directly to the Board on his or her own behalf.
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END OF BYLAWS